2020 Proposed Budget

Monday, December 9, 2019
Desired Outcomes

+ Ensure understanding of 2020 budget proposal
+ Discuss 2020 projects and programs

Agenda

+ 2020 Budget Overview
+ 2020 Projects & Programs
+ Citizen & Commissioner Comments
2020 Budget Overview
## Timeline

<table>
<thead>
<tr>
<th>Date</th>
<th>Deadline</th>
<th>Deadline Details</th>
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<tbody>
<tr>
<td>2/25</td>
<td>FFE Board Retreat</td>
<td>FFE 2020 budget discussion</td>
</tr>
<tr>
<td>3/23</td>
<td>City Commission Work Session</td>
<td>Discuss 2020 budget</td>
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<tr>
<td>8/23</td>
<td>FFE Requests Finalized</td>
<td>Review FFE budget requests</td>
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<tr>
<td>9/13</td>
<td>FFE Board Meeting</td>
<td>FFE Board reviews proposed requests</td>
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<tr>
<td>10/7</td>
<td>FFE Presentation to City Commission</td>
<td>FFE budget draft presented to City Commission</td>
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<td>10/25</td>
<td>FFE Board Meeting</td>
<td>FFE Board approval of 2020 budget</td>
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<tr>
<td>11/25</td>
<td>12/1</td>
<td>2020 Proposed Budget Submitted</td>
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<tr>
<td>12/9</td>
<td>City Commission Work Session</td>
<td>Review proposed budget</td>
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<tr>
<td>12/16</td>
<td>Resolution to Hold Public Hearing</td>
<td>Adopt Resolution to Hold Public Hearing</td>
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<tr>
<td>1/6</td>
<td>Public Budget Hearing</td>
<td>Hearing for public input on proposed budget</td>
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<tr>
<td>1/20</td>
<td>2/1</td>
<td>Budget Adopted</td>
</tr>
<tr>
<td></td>
<td></td>
<td>City Commission adoption of 2020 Budget</td>
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</table>
Total City Budget
$202.1M

$114.69 (56.74%)
$87.45 (43%)

Governmental
Enterprise
Governmental Funds

+ General
+ Capital Improvement Program (CIP)
+ Special Revenue
  + Major Streets, Local Streets, Solid Waste, Other
+ Special Revenue Grant
  + FFE Aspirational, Community Development, Other
Total Governmental Funds
$114.7M

- General: $67.60 (59%)
- Capital Improvement: $23.01 (20%)
- Special Revenue: $12.21 (11%)
- Grants and Donations: $11.86 (10%)
Total Enterprise Funds
$87.5M

- $49.50 (57%)
- $37.80 (43%)

Wastewater
Water
Full Time Positions

- 2018: 628 positions
- 2019: 642 positions
- 2020: 646 positions
Capital Improvement

- Water
- Wastewater
- CIP
- General
- Major Streets
- Local Streets

Year: 2017, 2018, 2019, 2020
General Fund

$67,603,465 (+5.6%)

2020 Revenue

- Property Taxes: 21.31M (31.52%)
- Foundation for Excellence: 16.71M (24.72%)
- Intergovernmental Contributions: 14.11M (20.87%)
- Charges for Services: 10.93M (16.17%)
- Licenses, Permits, Fees: 2.69M (3.99%)
State Revenue Sharing

State Revenue Sharing

City State Shared Revenue

SaveMICity Full Funding (estimate)

(Millions)

General Fund

$67,603,465 (+4.31%)

2020 Expenses

- Operating 15.75M (23.3%)
- Transfers Out 3.35M (4.96%)
- Debt Service 3.83M (5.67%)
- Capital 1.30M (1.92%)
- Personnel 43.36M (64.14%)
Expenses by Department

- Public Safety: 32.48M (48.05%)
- OPEB Expense: 6.29M (9.31%)
- Public Services: 5.19M (7.67%)
- Information Technology: 3.91M (5.79%)
- Management Services: 3.78M (5.59%)
- Contribution to CIP Fund: 3.35M (4.96%)
- Community Planning & Development: 2.86M (4.23%)
- Parks & Recreation: 2.51M (3.71%)
- City Administration: 1.76M (2.61%)
- City Clerk: 0.99M (1.47%)
5-Year Plan

Year Plan


Millions

Total Revenue

Total Expenditures
OpenGov

+ Interactive budget information available on OpenGov
2020 Project & Program Highlights
Environmental Responsibility

+ Water Quality
+ Air Quality
Connected City

+ Streets Projects
+ Local Streets Paving Crew
Affordable Housing
Economic Vitality

+ Business Development Fund
+ Minority Tradespeople Support
Shared Prosperity

+ Patient Care Academy
+ STEAM
+ People of Change
+ Momentum
+ Income Tax Assistance
Youth Development

+ SuperRec
+ All Things Possible
+ MyCITY Employment Program
Inviting Public Places

+ Verberg Park
Farmers' Market
LEADERS IN PUBLIC SAFETY

RESPONSE

Police
Fire
EMS

HIGH PERFORMANCE ORGANIZATION
COMMUNITY OUTREACH
CRIME PREVENTION
FIRE PREVENTION
SUPPORT SERVICES
TRAINING

KDPS MISSION/VISION/VALUES
IK 2025/INTERNAL SURVEY/COMMUNITY PARTNERS

Implement Strategic Vision
Strength through Diversity
Good Governance
New Bid/Vendor System
Online Treasury
ASPIRATIONAL PROJECTS
Investing in Kalamazoo’s neighborhoods

TOTAL
$19.39M

Since 2017, the Foundation for Excellence has invested nearly $20 million in aspirational projects to realize the vision of Imagine Kalamazoo 2025. Click the neighborhood map to see what investments have been made in each neighborhood and how they align with the goals of Imagine Kalamazoo.

Investment by IK2025 Goal

Affordable Housing
$1,591,494
Economic Development
$2,035,322
Infrastructure
$8,828,747
Inviting Downtown
$268,000
Neighborhood Activation
$276,324
Park Enhancements
$2,615,000
Shared Prosperity
$740,061
Youth Development
$3,033,620
IT Infrastructure Upgrades
2020 FFE Grant
## 2020 FFE Grant

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Budget Stabilization</td>
<td>$4,120,000</td>
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<tr>
<td>Property Tax Reduction</td>
<td>$12,591,300</td>
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<tr>
<td>Aspirational Projects</td>
<td>$8,268,530</td>
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<td><strong>TOTAL</strong></td>
<td><strong>$24,979,830</strong></td>
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## FFE Aspirational Projects

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<thead>
<tr>
<th>Project</th>
<th>2020 Grant</th>
<th>2020 Total Activity</th>
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<tbody>
<tr>
<td>Lead Water Service Replacements</td>
<td>$ 500,000</td>
<td>$ 500,000</td>
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<tr>
<td>Great Neighborhoods: Infrastructure</td>
<td>$ 1,000,000</td>
<td>$ 1,000,000</td>
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<tr>
<td>Great Neighborhoods: Park Enhancements</td>
<td>$ 2,075,000</td>
<td>$ 2,075,000</td>
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<tr>
<td>Neighborhood Engagement &amp; Activation</td>
<td>$ 50,000</td>
<td>$ 150,000</td>
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<tr>
<td>YOU/MyCITY Youth Employment</td>
<td>$ 825,000</td>
<td>$ 825,000</td>
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<tr>
<td>All Things Possible</td>
<td>$ 133,800</td>
<td>$ 133,800</td>
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<tr>
<td>SuperRec</td>
<td>$ 151,400</td>
<td>$ 151,400</td>
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<tr>
<td>Youth Mobility Fund</td>
<td>$ 500,000</td>
<td>$ 500,000</td>
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<tr>
<td>Shared Prosperity Kalamazoo High Impact Fund</td>
<td>$ -</td>
<td>$ 1,366,439</td>
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<tr>
<td>Economic Development</td>
<td>$ -</td>
<td>$ 1,626,385</td>
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<tr>
<td>Affordable Housing</td>
<td>$ 2,275,000</td>
<td>$ 3,025,000</td>
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<tr>
<td>Home Energy Efficiency Audit Pilot</td>
<td>$ 66,000</td>
<td>$ 66,000</td>
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<td>Total 1% Contingency</td>
<td>$ -</td>
<td>$ 100,000</td>
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<td>Good Governance Programs</td>
<td>$ 692,330</td>
<td>$ -</td>
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<td><strong>Total</strong></td>
<td><strong>$ 8,268,530</strong></td>
<td><strong>$ 11,519,024</strong></td>
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Next Steps

December 16, 2019: Resolution to hold public hearing

January 6, 2020: Public Budget Hearing

January 13, 2020: City Commission Utility Rates Work Session

January 20, 2020: Budget Adopted
Citizen Comments
Commissioner Comments