

**CITY OF KALAMAZOO - 392020**  
**GENERAL FUND BUDGET SUMMARY AND FIVE YEAR PLAN**

	2012	2013	2014	2014/2013	2015	2016	2017
	Actual	Adopted	Fiscal Plan	Change	Fiscal Plan	Fiscal Plan	Fiscal Plan
<b>REVENUE</b>							
Tax Levy Revenue	27,984,422	28,088,708	28,088,708	0.00%	28,510,038	28,937,689	29,371,754
Other Tax or PILOT Payments	1,016,494	930,380	1,769,621	90.20%	1,796,165	1,823,108	1,850,454
Licenses, Permits & Fees	1,641,249	1,867,700	1,867,700	0.00%	1,895,716	1,924,151	1,953,014
Intergovernmental Revenue	8,831,953	8,967,035	8,967,035	0.00%	8,967,035	8,967,035	8,967,035
Charges for Services	3,919,917	4,078,180	4,159,744	2.00%	4,242,938	4,327,797	4,414,353
Interest & Rentals	324,536	405,500	409,101	1.00%	413,192	417,323	421,497
Other Revenue	5,196,456	4,943,279	5,091,577	3.00%	4,836,999	4,982,108	5,131,572
Potential Revenue	-	350,000	1,500,000	328.57%	1,500,000	1,500,000	1,500,000
Transfer of Insurance Fund Overage	1,890,252	896,682	1,590,257	77.35%	-	-	-
<b>Total Revenue</b>	<b>50,805,279</b>	<b>50,527,015</b>	<b>53,443,742</b>	<b>5.77%</b>	<b>52,162,083</b>	<b>52,879,212</b>	<b>53,609,679</b>
<b>EXPENDITURES</b>							
City Commission	67,688	76,115	76,115	0.00%	77,797	79,563	81,417
City Administration	643,072	639,772	493,908	-22.80%	494,240	504,850	515,971
City Attorney	734,126	736,016	718,633	-2.36%	718,640	734,039	750,179
City Clerk	685,845	583,497	592,106	1.48%	591,962	777,278	617,924
Internal Auditor	86,481	92,044	93,581	1.67%	93,003	94,962	97,014
Human Resources	797,603	709,738	713,313	0.50%	710,557	725,621	741,403
Information Technology	1,302,328	1,266,130	1,277,084	0.87%	1,289,433	1,317,786	1,347,535
Management Services	2,516,790	2,273,082	2,274,498	0.06%	2,267,880	2,316,088	2,366,599
Public Safety	30,976,948	31,560,629	31,244,267	-1.00%	31,246,862	31,916,572	32,618,507
Public Services	5,188,946	5,416,021	5,544,671	2.38%	5,575,585	5,696,869	5,824,067
Community Planning & Development	1,800,609	1,743,969	1,761,032	0.98%	1,746,241	1,782,793	1,821,066
Economic Development	247,390	263,675	251,811	-4.50%	255,604	261,303	267,286
Parks & Recreation	2,066,207	1,990,012	2,005,251	0.77%	2,018,188	2,062,192	2,108,345
Non-Departmental Expenditures	2,318,032	1,891,195	2,267,257	19.88%	2,335,275	2,405,333	2,477,493
Initiatives	340,566	351,500	351,500	0.00%	351,500	351,500	351,500
Expenditure Reductions: 2014	-	-	(1,050,000)	0.00%	(1,050,000)	(1,050,000)	(1,050,000)
Expenditure Reductions: 2015	-	-	-	-	(825,000)	(825,000)	(825,000)
Expenditure Reductions: 2016	-	-	-	-	-	(730,000)	(730,000)
Expenditure Reductions: 2017	-	-	-	-	-	-	(200,000)
Expenditure Reductions: 2018	-	-	-	-	-	-	-
<b>Total Operating Expenditure</b>	<b>49,772,631</b>	<b>49,593,395</b>	<b>48,615,026</b>	<b>-1.97%</b>	<b>47,897,767</b>	<b>48,421,750</b>	<b>49,181,307</b>
Transfer to Local Street Fund	1,425,000	800,000	1,550,000	93.75%	1,275,000	1,275,000	1,300,000
Transfer to CIP Fund	2,199,996	2,450,000	2,305,000	-5.92%	2,150,000	2,400,000	2,425,000
Transfer to Demolition Fund	39,996	-	-	-	-	-	-
<b>Total Transfer for Capital Improvement</b>	<b>3,664,992</b>	<b>3,250,000</b>	<b>3,855,000</b>	<b>18.62%</b>	<b>3,425,000</b>	<b>3,675,000</b>	<b>3,725,000</b>
Transfer to Pension Fund (ERI Payback: 2012 - 17)	-	600,000	600,000	0.00%	600,000	600,000	600,000
Transfer to OPEB Fund	-	-	-	-	225,000	175,000	100,000
<b>Total Transfer to Benefit Trust Fund</b>	<b>-</b>	<b>600,000</b>	<b>600,000</b>	<b>0.00%</b>	<b>825,000</b>	<b>775,000</b>	<b>700,000</b>
<b>TOTAL EXPENDITURES</b>	<b>53,437,623</b>	<b>53,443,395</b>	<b>53,070,026</b>		<b>52,147,767</b>	<b>52,871,750</b>	<b>53,606,307</b>
<b>Beginning Fund Balance</b>	<b>11,342,846</b>	<b>7,845,060</b>	<b>6,578,679</b>	<b>-16.14%</b>	<b>6,952,395</b>	<b>6,966,711</b>	<b>6,974,174</b>
<b>Surplus / (Deficit)</b>	<b>(2,632,344)</b>	<b>(2,916,381)</b>	<b>373,716</b>	<b>-112.81%</b>	<b>14,316</b>	<b>7,463</b>	<b>3,371</b>
Contribution from/(to) Budget Stabilization	-	1,650,000	-	-	-	-	-
Contribution from/(to) Former ISF Reserves	-	-	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>8,710,502</b>	<b>6,578,679</b>	<b>6,952,395</b>	<b>5.68%</b>	<b>6,966,711</b>	<b>6,974,174</b>	<b>6,977,545</b>
<b>Target Fund Balance</b>	<b>6,604,686</b>	<b>6,568,512</b>	<b>6,947,687</b>		<b>6,781,071</b>	<b>6,874,298</b>	<b>6,969,258</b>
Amount Over (Under) Target	2,105,816	10,167	4,709		185,640	99,876	8,287
Cumulative Amount Over (Under) Target							
Actual Percentage of Revenues	17.1%	13.0%	13.0%		13.4%	13.2%	13.0%
<b>Target Percentage of Revenues</b>	<b>13.0%</b>	<b>13.0%</b>	<b>13.0%</b>		<b>13.0%</b>	<b>13.0%</b>	<b>13.0%</b>