

Local Unit Name:	City of Kalamazoo			
Local Unit Code:	392020			
	2012	2013	Trend	Performance
Fiscal Stability				
Annual GF Expenditures per capita	\$670	\$655	↓ -2.2%	Positive
Fund Balance as % of Annual GF Expenditures	15.3%	11.1%	↓ -27.5%	Negative
Unfunded Pension & OPEB Liability, as a % of annual GF revenue	211%	150%	↓ -28.7%	Positive
Debt burden per capita	\$1,175	\$1,115	↓ -5.1%	Positive
Percentage of road funding provided by the General Fund	20.8%	11.2%	↓ -46.1%	Positive
Ratio of pensioners to employees	1.50	1.57	↑ 4.9%	Neutral
Number of services delivered via cooperative venture	7	7	→ 0.0%	Neutral
Economic Strength				
% of community with access to high speed broadband	100%	100%	→ 0.0%	Neutral
% of community age 25+ with Bachelor's Degree or higher.	30%	32%	↑ 6.3%	Positive
Average age of critical infrastructure (years)	25.1	25.7	↑ 2.1%	Negative
Public Safety				
Violent crimes per thousand	9	10	↑ 15.8%	Negative
Property crimes per thousand	42	40	↓ -5.9%	Positive
Traffic injuries or fatalities	326	396	↑ 21.5%	Negative
Quality of Life				
Miles of sidewalks and non-motorized paths/trails as a factor of total miles of local/major roads & streets	1.39	1.39	→ 0.0%	Neutral
Percent of GF Expenditures Committed to Arts, Culture and Recreation	4.1%	3.7%	↓ -9.8%	Negative
Acres of parks per thousand residents	13.7	13.6	→ -0.6%	Neutral
Percent of community being provided with curbside recycling	100%	100%	→ 0.0%	Neutral