

**CITY OF KALAMAZOO - 392020**  
**GENERAL FUND BUDGET SUMMARY AND FISCAL PLAN**

	2015	2016	2016	2016	2017	2018	2019
	Actual	Adopted	Amended	Projected	Proposed	Fiscal Plan	Fiscal Plan
<b>REVENUE</b>							
Tax Levy Revenue	28,391,408	28,656,467	28,656,467	27,931,949	18,351,382	18,718,409	19,186,369
Other Tax or PILOT Payments	1,909,653	1,888,281	1,888,281	1,963,951	1,997,442	2,037,391	2,088,326
Licenses, Permits & Fees	2,464,874	2,220,640	2,220,640	2,375,335	2,384,980	2,432,680	2,481,334
Intergovernmental Revenue	9,862,730	9,620,633	9,620,633	9,521,542	9,973,349	9,822,816	10,019,272
Charges for Services	10,046,810	9,884,251	9,884,251	10,040,658	10,609,755	11,497,990	11,727,950
Fines and Forfeitures	30,588	36,800	36,800	30,800	36,300	37,026	37,767
Interest & Rentals	181,236	182,108	182,108	157,852	150,352	151,856	154,893
Other Revenue	527,236	468,452	526,352	401,660	1,371,400	385,114	388,965
Foundation for Excellence					11,038,992	14,979,355	14,979,355
<b>Total Revenue</b>	<b>53,414,535</b>	<b>52,957,632</b>	<b>53,015,532</b>	<b>52,423,747</b>	<b>55,913,952</b>	<b>60,062,637</b>	<b>61,064,231</b>
<b>EXPENDITURES</b>							
City Commission	78,350	73,708	73,708	70,666	80,269	80,741	81,021
City Administration	769,734	860,447	871,964	826,403	943,843	988,005	991,433
City Attorney	661,619	649,270	669,126	667,408	718,919	767,440	770,103
City Clerk	478,986	622,473	631,297	635,849	513,044	678,255	550,025
Internal Auditor	84,959	85,957	87,667	87,034	86,961	87,916	88,221
Human Resources	575,645	672,028	685,302	706,185	763,850	768,198	770,863
Information Technology	1,105,153	1,184,453	1,284,734	1,009,055	1,767,172	2,109,131	2,116,448
Management Services	2,855,926	2,900,259	3,020,935	2,915,200	3,307,884	3,438,573	3,450,503
Public Safety	28,100,640	28,663,357	28,726,269	29,534,404	29,863,276	30,396,737	30,802,194
Public Services	4,615,706	5,514,193	5,531,105	5,143,500	5,407,347	5,545,663	5,564,903
Community Planning & Development	1,369,545	1,506,212	1,577,692	1,545,982	1,670,924	1,834,789	1,841,154
Economic Development	76,468	105,540	115,444	56,056	213,780	243,494	244,339
Parks & Recreation	1,762,434	1,824,117	1,851,145	1,898,810	1,930,879	2,018,374	2,025,376
Non-Departmental Expenditures	2,073,834	2,240,875	2,244,736	2,000,814	2,159,427	2,262,532	2,307,783
Initiatives	302,994	335,000	406,565	406,565	335,000	330,000	330,000
OPEB Expense	3,609,614	6,324,225	6,324,225	6,324,225	6,327,232	6,327,232	6,327,232
<b>Total Operating Expenditure</b>	<b>48,521,607</b>	<b>53,562,114</b>	<b>54,101,914</b>	<b>53,828,157</b>	<b>56,089,808</b>	<b>57,877,080</b>	<b>58,261,599</b>

**CITY OF KALAMAZOO - 392020  
GENERAL FUND BUDGET ASSUMPTIONS**

Revenue	Projected Annual Assumptions for Current Fiscal Plan 2017	Projected Annual Assumptions for Current Fiscal Plan 2018-2022	Assumptions & Explanations
Property taxes (based on assessor's estimate)	+1.5%,	+2% (2018), +2.5% (2019), +3% (2020-2022)	Revenues & expenditures are forecasted based on recent actual performance, and industry standard analytical approaches.
Licenses, permits & fees	+1.5%	+2%	Have been increased to match property tax revenue.
Other intergovernmental revenue	+1%	+2%	Largely based on the growth of State Revenue Sharing.
Charges for services	+2%	+2%	Revenues & expenditures increase at historical rates.
Interest and rentals	+1%	+1%	Revenues & expenditures increase at historical rates.
Other revenue	+2%	+1%	Estimated to decrease
Foundation for Excellence	N/A	+3% (2020-2022)	Commitment from Foundation
<b>Expenditures</b>			
Salaries	+1%	+1.5% (2018), +2% (2019-2022)	Salary growth is limited to the growth of property tax revenue.
Health Insurance	+6.7%	+6.7% (2018), +5.5% (2019-2022)	Expected to grow by the rate of health care in the marketplace.
FICA, Medicare, Deferred Compensation	+1.5%	+1.5% (2018), +2% (2019-2022)	Based on the percentage for change of salaries which is based on property tax revenue.
Fringe Benefits	+3%	+2%	Based on union contracts and employee tenure.
Supplies and services	0%	+2%	Increased by inflation.
Non-departmental expenditures	+3%	+2%	Based on historical trends and planned future expense.