

CITY OF KALAMAZOO

2021 PROJECTED GENERAL FUND SUMMARY

	2021 Amended Budget	2021 Projection
Revenues		
Taxes	22,121,689	22,121,689
Donations and Contributions	17,332,445	12,048,685
Intergovernmental	13,781,605	13,781,605
Charges for Services	10,172,082	8,886,297
Licenses, Permits & Fees	2,833,725	2,429,231
Transfer In	1,162,000	1,161,996
Other	269,300	573,973
Interest & Rents	207,750	77,949
Fines & Forfeits	8,000	6,616
Total Revenues	67,888,596	61,088,041
Expenditures		
Personnel	42,953,439	39,893,713
Operating	14,736,406	13,171,440
Other	9,954,574	7,097,906
Capital	1,041,474	1,006,127
Total Expenditures	68,685,893	61,169,186
Surplus (Deficit)	(797,297)	(81,145)

CITY OF KALAMAZOO

GENERAL FUND FIVE YEAR PLAN

2022 BUDGET

	2022 Adopted	2023 Projected	2024 Projected	2025 Projected	2026 Projected
REVENUES					
Operational Revenues					
Taxes	\$ 22,956,320	\$ 23,874,573	\$ 24,590,810	\$ 25,328,534	\$ 26,088,390
Foundation for Excellence	18,243,247	18,972,977	19,542,166	20,128,431	20,732,284
Other Donations and Contributions	44,500	45,000	45,000	45,000	45,000
State	14,591,145	15,028,879	15,404,601	15,789,716	16,184,459
Internal Services	8,540,800	8,797,024	9,060,935	9,332,763	9,612,746
Charges for Services	2,094,250	2,136,135	2,178,858	2,222,435	2,266,884
Recreation and Park Fees	373,992	381,472	389,101	396,883	404,821
Fees	1,342,730	1,369,585	1,396,977	1,424,917	1,453,415
Permits	1,298,125	1,324,088	1,350,570	1,377,581	1,405,133
Licenses	201,200	205,224	209,328	213,515	217,785
Other Revenue	189,300	193,086	196,948	200,887	204,905
Fines & Forfeits	7,200	7,344	7,491	7,641	7,794
Interest	112,875	115,133	117,436	119,785	122,181
Rents	12,750	12,750	12,750	12,750	12,750
Total Operational Revenues	70,008,434	72,463,270	74,502,971	76,600,838	78,758,547
Other Revenues					
Transfer From Internal Service	1,000,000	900,000	800,000	700,000	600,000
Transfer From Governmental Funds	162,000	-	-	-	-
Transfer From ARPA Fund	105,371	109,586	113,969	118,528	123,269
Sale of Assets	65,500	67,465	69,489	71,574	73,721
Total Other Revenues	1,332,871	1,077,051	983,458	890,102	796,990
TOTAL REVENUES	71,341,305	73,540,321	75,486,429	77,490,940	79,555,537
EXPENDITURES					
Operating Expenditures					
Personnel	44,461,803	45,923,191	47,443,357	49,077,660	50,778,650
Services	11,871,647	12,109,080	12,351,262	12,598,287	12,850,253
Supplies	2,669,656	2,723,049	2,777,510	2,833,060	2,889,722
Internal Services and Fees	897,352	915,299	933,605	952,277	971,323
Contribution to Trusts	2,698,400	2,600,000	2,600,000	2,600,000	2,600,000
Capital	853,361	1,000,000	1,000,000	1,000,000	1,000,000
	63,452,219	65,270,619	67,105,734	69,061,284	71,089,948
Transfers					
Debt Service Transfers	3,837,086	3,833,934	3,834,220	3,834,082	3,836,751
Operating Transfers	4,052,000	4,500,000	4,558,000	4,715,000	4,813,060
Transfer for One Time Capital Projects	1,700,000	-	-	-	-
Total Transfers	9,589,086	8,333,934	8,392,220	8,549,082	8,649,811
TOTAL EXPENDITURES	73,041,305	73,604,553	75,497,954	77,610,366	79,739,759
SURPLUS (DEFICIT)	(1,700,000)	(64,232)	(11,525)	(119,426)	(184,222)
UNRESERVED FUND BALANCE					
Projected Beginning Fund Balance	14,759,574	13,058,374	12,992,942	12,980,217	12,859,591
Contribution to Parks Land Reserve	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
ENDING FUND BALANCE	13,058,374	12,992,942	12,980,217	12,859,591	12,674,169
TARGET UNRESERVED FUND BALANCE	10,501,265	10,869,491	11,175,446	11,490,126	11,813,782
OVER (UNDER) FUND BALANCE TARGETS	2,557,109	2,123,451	1,804,771	1,369,465	860,387
TOTAL FUND BALANCE					
Unreserved Fund Balance	13,058,374	12,992,942	12,980,217	12,859,591	12,674,169
Contingency Fund Balance	500,000	500,000	500,000	500,000	500,000
Parks Land Reserve Fund Balance	60,976	62,176	63,376	64,576	65,776
TOTAL ENDING FUND BALANCE	\$ 13,619,350	\$ 13,555,118	\$ 13,543,593	\$ 13,424,167	\$ 13,239,945

CITY OF KALAMAZOO
2022 GENERAL FUND BUDGET
FIVE YEAR REVENUE ASSUMPTIONS

**Projected Annual Assumptions for Proposed Fiscal Plan
(2022-2026)**

Revenue	2022	2023	2024	2025	2026	Assumptions & Explanations
Property taxes (based on assessor's estimate)	4%	4%	3%	3%	3%	Revenues & expenditures are forecasted based on recent actual performance and industry standard analytical approaches.
Licenses, permits & fees	2%	2%	2%	2%	2%	Estimated to continue normal inflation related growth.
Fines and Forfeits	2%	2%	2%	2%	2%	Estimated to continue normal inflation related growth.
Other intergovernmental revenue	3%	2.5%	2.5%	2.5%	2.5%	Largely based on the growth of State Revenue Sharing and Fire Protection Reimbursement.
Charges for services	2%	2%	2%	2%	2%	Increased amounts in line with updated fee schedules and usage expectation.
Interest and rentals	0%	2%	2%	2%	2%	Reduced amounts in 2022 due to current market conditions. Return to normal growth expected in 2023.
Other revenue	2%	2%	2%	2%	2%	Estimated to continue normal inflation related growth.
Foundation for Excellence:						
Millage Reduction	4%	4%	3%	3%	3%	Commitment from Foundation - Millage reduction funding assumed at same rates as taxes above.
Budget Stabilization	4%	4%	3%	3%	3%	Commitment from Foundation - The Budget Stabilization is based on original grant request projection plus projected increase in Consumers Price Index.

CITY OF KALAMAZOO
2022 GENERAL FUND BUDGET
FIVE YEAR EXPENDITURE ASSUMPTIONS

Expenditures	2022	2023	2024	2025	2026	Assumptions & Explanations
Salaries	4%	4%	4%	4%	4%	Salary growth anticipated to be controlled in future contracts and hiring.
Health Insurance	0%	0%	0%	0%	0%	Health care costs to City departments has been held at a steady rate. This will remain at a 0% increase as the annual transfer (rebate) from the insurance fund is phased out.
FICA, Medicare, Deferred Compensation	4%	4%	4%	4%	4%	Based on the percentage for change of salaries.
Fringe Benefits	0%	0%	0%	0%	0%	Assuming
Supplies and services	2%	2%	2%	2%	2%	Costs will be controlled by reductions in one-time costs and increases controlled by Priority Reductions.
Capital Outlay	0%	0%	0%	0%	0%	Assumes a steady level of capital expenditures.
Transfers to Capital Improvement	Debt Service Projections	Debt Service Projections	Debt Service Projections	Debt Service Projections	Debt Service Projections	Estimated based on capital bonding amortization and projected new debt requirements. Total transfer is net of anticipated revenues in the Capital Improvement Funds.
OPEB Contribution	0%	0%	0%	0%	0%	Contributions to the OPEB Trust are limited to \$3.5 million system wide. Amount is based on each funds share of the liability as determined by the actuarial report.
OPEB Debt Service	Actual	Actual	Actual	Actual	Actual	Actual share as scheduled by the amortization schedule