

## 2022 PROJECTED GENERAL FUND SUMMARY

	2022 Amended Budget	2022 Actual Projection
<b>Revenues</b>		
Taxes	\$22,929,722	\$22,929,722
Donations and Contributions	\$18,350,797	\$18,024,049
Intergovernmental	\$14,591,145	\$14,591,145
Charges for Services	\$10,765,390	\$9,926,640
Licenses, Permits & Fees	\$2,794,725	\$2,565,635
Transfer In	\$1,322,871	\$1,366,871
Other	\$105,000	\$117,013
Interest & Rents	\$55,625	\$931,940
Fines & Forfeits	\$442,530	\$213,163
<b>TOTAL REVENUES</b>	<b>\$71,357,805</b>	<b>\$70,666,178</b>
<b>Expenses</b>		
Personnel	\$47,191,291	\$45,809,016
Operating	\$15,845,349	\$13,935,211
Other	\$9,489,086	\$9,489,086
Capital	\$946,861	\$946,861
<b>TOTAL EXPENSES</b>	<b>\$73,472,587</b>	<b>\$70,180,173</b>
<b>Surplus (Deficit)</b>	<b>-\$2,114,782</b>	<b>\$486,005</b>

# CITY OF KALAMAZOO

## GENERAL FUND FIVE YEAR PLAN

### 2023 BUDGET

	2023 Proposed	2024 Projected	2025 Projected	2026 Projected	2027 Projected
<b>REVENUES</b>					
<b>Operational Revenues</b>					
Taxes	\$ 24,930,141	\$ 26,139,605	\$ 26,902,889	\$ 27,708,972	\$ 28,540,270
Foundation for Excellence	18,500,872	19,240,907	19,818,134	20,412,678	21,025,058
Other Donations and Contributions	6,500	6,500	6,500	6,500	6,500
State	15,698,085	16,165,578	16,647,095	17,143,058	17,653,899
Internal Services	9,101,959	9,446,936	9,805,500	10,178,186	10,565,554
Charges for Services and Fees	892,100	915,300	799,428	824,521	850,618
Recreation and Park Fees	332,686	342,667	352,947	363,535	374,441
Permits & Licenses	2,799,893	2,883,890	2,970,406	3,059,519	3,151,304
Other Revenue	195,050	195,050	195,050	195,050	195,050
Fines & Forfeits	323,100	348,100	375,600	405,850	439,125
Interest	100,000	100,000	100,000	100,000	100,000
<b>Total Operational Revenues</b>	<b>72,880,386</b>	<b>75,784,532</b>	<b>77,973,549</b>	<b>80,397,869</b>	<b>82,901,820</b>
<b>Other Revenues</b>					
Transfer From Internal Service	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfer From ARPA Fund	1,018,908	1,018,908	1,018,908	-	-
Sale of Assets	110,000	110,000	110,000	110,000	110,000
<b>Total Other Revenues</b>	<b>2,128,908</b>	<b>2,128,908</b>	<b>2,128,908</b>	<b>1,110,000</b>	<b>1,110,000</b>
<b>TOTAL REVENUES</b>	<b>75,009,294</b>	<b>77,913,440</b>	<b>80,102,457</b>	<b>81,507,869</b>	<b>84,011,820</b>
<b>EXPENDITURES</b>					
<b>Operating Expenditures</b>					
Personnel	46,372,919	47,978,226	49,633,843	51,144,657	52,912,545
Services	13,412,171	13,408,523	13,618,830	13,874,931	14,347,088
Supplies	3,250,533	3,226,059	3,286,121	3,352,036	3,458,449
Internal Services and Fees	916,337	952,990	981,580	1,011,028	1,041,358
Contribution to Trusts	2,747,500	2,750,000	2,750,000	2,750,000	2,750,000
Capital	880,624	1,000,000	1,000,000	1,000,000	1,000,000
	<b>67,580,084</b>	<b>69,315,798</b>	<b>71,270,375</b>	<b>73,132,651</b>	<b>75,509,439</b>
<b>Transfers</b>					
Debt Service Transfers	3,833,934	3,834,220	3,834,082	3,836,751	3,833,973
Operating Transfers	4,591,677	4,709,355	4,888,955	4,810,071	4,588,145
Transfer for One Time Capital Projects	450,000	-	-	-	-
<b>Total Transfers</b>	<b>8,875,611</b>	<b>8,543,575</b>	<b>8,723,037</b>	<b>8,646,822</b>	<b>8,422,118</b>
<b>TOTAL EXPENDITURES</b>	<b>76,455,695</b>	<b>77,859,373</b>	<b>79,993,412</b>	<b>81,779,473</b>	<b>83,931,557</b>
<b>SURPLUS (DEFICIT)</b>	<b>(1,446,401)</b>	<b>54,067</b>	<b>109,045</b>	<b>(271,605)</b>	<b>80,263</b>
<b>UNRESERVED FUND BALANCE</b>					
Projected Beginning Fund Balance	15,158,602	13,711,001	13,763,868	13,871,713	13,598,908
Contribution to Parks Land Reserve	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
<b>ENDING UNRESERVED FUND BALANCE</b>	<b>13,711,001</b>	<b>13,763,868</b>	<b>13,871,713</b>	<b>13,598,908</b>	<b>13,677,971</b>
<b>TARGET UNRESERVED FUND BALANCE</b>	<b>10,932,058</b>	<b>11,367,680</b>	<b>11,696,032</b>	<b>12,059,680</b>	<b>12,435,273</b>
<b>OVER (UNDER) FUND BALANCE TARGETS</b>	<b>2,778,943</b>	<b>2,396,188</b>	<b>2,175,681</b>	<b>1,539,228</b>	<b>1,242,698</b>
<b>TOTAL FUND BALANCE</b>					
Unreserved Fund Balance	13,711,001	13,763,868	13,871,713	13,598,908	13,677,971
Contingency Fund Balance	500,000	500,000	500,000	500,000	500,000
Parks Land Reserve Fund Balance	62,176	63,376	64,576	65,776	66,976
<b>TOTAL ENDING FUND BALANCE</b>	<b>\$ 14,273,177</b>	<b>\$ 14,327,244</b>	<b>\$ 14,436,289</b>	<b>\$ 14,164,684</b>	<b>\$ 14,244,947</b>

**CITY OF KALAMAZOO**  
**2023 GENERAL FUND BUDGET**  
**FIVE YEAR REVENUE ASSUMPTIONS**

**Projected Annual Assumptions for Proposed Fiscal  
Plan (2023-2027)**

Revenue	2023	2024	2025	2026	2027	Assumptions & Explanations
Property taxes (based on assessor's estimate)	5%	3%	3%	3%	3%	Revenues & expenditures are forecasted based on recent actual performance and industry standard analytical approaches.
Licenses, permits & fees	3%	3%	3%	3%	3%	Estimated to continue historical growth trends.
Fines and Forfeits	-27%	8%	8%	8%	8%	Adjusted 2023 to recent trends from Covid related reductions, expecting growth to historical norms over the 5 year period.
Other intergovernmental revenue	3%	3%	3%	3%	3%	Expectation of recent trends of increased State Revenue Sharing and other grant opportunities from American Rescue Plan Act through various Federal and State agencies.
Charges for services	3%	-13%	3%	3%	3%	Increased amounts in line with updated fee schedules and usage expectation. 2024 includes expected loss of maintenance agreement for leased property expected to be vacated.
Interest and rentals	80%	2%	2%	2%	2%	2023 increased due to changes in bank agreements to include higher interest and implementation of account fees. Long term expected to grow with increased federal funds rate.
Other revenue	50%	0%	0%	0%	0%	Increased 2023 to 3 year average for sales of equipment. No future increase anticipated as amount will vary depending on asset sales per year.
<b>Foundation for Excellence:</b>						
Millage Reduction	5%	3%	3%	3%	3%	Commitment from Foundation - Millage reduction funding assumed at same rates as taxes above.
Budget Stabilization	5%	4%	3%	3%	3%	Commitment from Foundation - The Budget Stabilization is based on original grant request projection plus projected increase in two year rolling average Consumers Price Index.

**CITY OF KALAMAZOO**  
**2023 GENERAL FUND BUDGET**  
**FIVE YEAR EXPENDITURE ASSUMPTIONS**

Expenditures	2023	2024	2025	2026	2027	Assumptions & Explanations
Salaries	3%	3%	3%	3%	3%	Salary growth projected based on union contracts and anticipated control in additional future positions.
Health Insurance	0%	0%	0%	0%	0%	Health care costs to City departments has been held at a steady rate. This will remain at a 0% increase as the annual transfer (rebate) from the insurance fund is phased out.
FICA, Medicare, Deferred Compensation	3%	3%	3%	3%	3%	Based on the percentage for change of salaries.
Supplies and services	19%	2%	2%	2%	2%	2023 increase due to recent inflation trends. Future inflation is expected to be less than recent trends. Overall costs will be controlled by reductions in one-time costs and increases controlled by priority reductions.
Capital Outlay	0%	0%	0%	0%	0%	Assumes a steady level of capital expenditures.
Transfers to Capital Improvement	Debt Service Projections	Debt Service Projections	Debt Service Projections	Debt Service Projections	Debt Service Projections	Estimated based on capital bonding amortization and projected new debt requirements. Total transfer is net of anticipated revenues in the Capital Improvement Funds.
OPEB Contribution	0%	0%	0%	0%	0%	Contributions to the OPEB Trust are limited to \$3.5 million system wide. Amount is based on each funds share of the liability as determined by the actuarial report.
OPEB Debt Service	Actual	Actual	Actual	Actual	Actual	Actual share as scheduled by the amortization schedule