

THE CITY OF



**Community Planning
&
Economic Development**
PY2021 Action Plan

Year Three of 2019-2023 Consolidated Plan

City of Kalamazoo

Community Development Block Grant Program

HOME Investment Partnerships Program

Adopted by the Kalamazoo City Commission on April 19, 2021

Submitted to HUD on: May 15, 2021.

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Action Plan

I. AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

Introduction

The City of Kalamazoo is an entitlement jurisdiction receiving federal funds from the U.S. Department of Housing and Urban Development (HUD). The activities described in the FY 2021-2022 Action Plan are a result of goals and strategies outlined in the city's 2019-2023 Consolidated Plan. The FY 2021-22 Action Plan is based on priorities established by the City of Kalamazoo to address the housing and community development needs of its low- and moderate-income families and individuals. The Plan is a prerequisite for the distribution of HUD funding. Administrative and planning support for the City will be provided through the Community Planning and Development Department for the five years of the Plan.

2. Summarize the objectives and outcomes identified in the Plan

In 2019, the City of Kalamazoo adopted the 2019-2023 Consolidated Plan that outlines the framework for the City to target CDBG funds for the highest community development needs. The Consolidated Plan goals and objectives were developed through the *Needs Assessment*, data analysis and evaluation, consultations with area agencies, and citizen input.

The City developed its 2019-2023 objectives and outcomes based upon citizen participation and the needs identified in the 2019-2023 Consolidated Plan.

The City proposes to use 2021 entitlement funds in fiscal year (FY) 2021-2022 as follow:

Provide Neighborhood Revitalization by targeting core neighborhood needs that improves the quality of life, increases family financial worth and addresses public space improvements.

Housing Rehabilitation- There is a need to improve the quality of housing stock in the community by increasing the amount of decent, safe, sound, and accessible housing for homeowners, renters, and homebuyers that is affordable too low to moderate persons and families. Additionally, repairs to homes, as needed for low to moderate income, owner occupied residents will continue.,

Address homelessness by providing administrative support to the Continuum of Care. The City no longer receives ESG,

Public Services: The City of Kalamazoo is committed to providing public services that assist in the reduction of homelessness, reduction of blight and undo stress for senior citizens that are homebound.

Facilities and Infrastructure Improvements: The City of Kalamazoo is committed to improving the quality of life for its residents through improvements to public facilities, streets and sidewalks.

Youth Development: Promoting healthy afterschool programming in the community that supports efficacy, relationship building, belonging and self-worth.

Fair Housing: Promote fair housing choice through education and outreach in the community.

Administration: There is a continuing need for planning, administration, management, and oversight of Federal, state, and local funded programs.

3. Evaluation of past performance

The City regularly monitors progress on activities carried out in the Annual Action Plan to ensure compliance with program requirements. Evaluation takes place during the application and funding process, and after sub-grantee contracting has been executed. Agreements with sub-agreements and Memoranda of Understandings (MOUs) with other public agencies set clear performance measures, reporting procedures, timeliness, and budgets against which goals are measured. City staff regularly monitors compliance with contracting requirements and performance goals through the implementation and review of quarterly performance reports, monthly reimbursement desk audits, and annual on-site monitoring. City staff provides feedback to sub-grantees regarding areas of concern, and findings where corrective action or improvements are required. The City publishes an Annual Performance Report, aggregating data to analyze progress towards goals, cost effectiveness, community impact, and compliance with regulations. Additional Monitoring Standards and Procedures are outlined in the City of Kalamazoo Consolidated Plan. Contracting standards and policies and procedures can also be found in the City's CDBG Policies and Procedures Manual. Information obtained from all of the aforementioned evaluation and monitoring efforts is used to assist in the determination of which projects to allocate CDBG funds.

Each year the City of Kalamazoo prepares its Consolidated Annual Performance Evaluation Report. This report is submitted within ninety (90) days after the start of the new program year. The FY2020 CAPER will be submitted to HUD by the required deadline due to the COVID-19 Pandemic.

4. Summary of Citizen Participation Process and consultation process

The City of Kalamazoo followed its published Citizen Participation Plan in carrying out the process used to develop this FY 2020-21 Action Plan. The City Commission opens a 30-day comment period to gather input from the community at-large. After the comment period, a public hearing is held by the Community Development Act Advisory Committee and then by the City Commission. The notices of the public comment period and public hearings are posted in the local newspaper and on the City's webpage. In addition, the dates are emailed to all the applicants who submitted a request for funding for the 2021 Program Year. The plan is available on the City's website.

In practice the citizen participation process under which the City's Consolidated Plan and this FY 2021-22 Action Plan began many years ago, as prior Consolidated Plans were implemented. Since 2000, each year's Action Plan hearing has been advertised as an opportunity to influence the next Consolidated Plan and its priorities; many identified actions in earlier Plans were intended to help the City define or refine goals for future. As noted above, the citizen participation process for this Action Plan combined formal public hearings with less formal meetings and discussions about needs and solutions. The goals in the City's FY2019-2023 Consolidated Plan are reflective of a comprehensive, additive approach to gathering public input. The actions the City will carry out or support through implementation of its FY 2021-22 Action Plan are a direct result of the discussions in which City staff have participated, and of the ideas and testimony the City received through its more formal processes.

5. Summary of public comments

The City completed outreach to local nonprofits, stakeholder organizations, neighborhood groups, residents, community funders, housing providers, and community leaders who access public services. In April 2021, the City of Kalamazoo published a "Notice of Public Hearing", which was held on April 19, 2021. City of Kalamazoo Commissions spoke in support of PY2021 Action Plan, but no public comments were made. This input along with prior community outreach supported priorities, goals and objectives of the City's 2019-2023 Consolidated Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

No Public Comments were made. The City established a process of evaluating public input to ensure an outcome of a focused set of priorities and goals that would address the most urgent needs and not duplicate efforts. Through this review process, some input garnered prior to the public hearings was considered and ruled out in favor of priorities, goals and objectives presented in this plan.

7. Summary

The 2021-2022 Action Plan outlines the activities the City of Kalamazoo will undertake or support during the one-year period, beginning July 1, 2021, to address identified

community needs. Consistent with the current Consolidated Plan, the impact of any federal funds received by the City will be maximized through a focused approach of addressing community needs and delivering services to the low- and moderate- income residents of Kalamazoo. The goals and objectives of the Plan will improve overall.

II. PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

Agency Role	Name	Department/Agency
Lead Agency	KALAMAZOO, MI	
CDBG Administrator	KALAMAZOO, MI	Community Planning and Development
HOME Administrator	KALAMAZOO, MI	Community Planning and Development
ESG Administrator		

Narrative (optional):

The lead entity for the administration of CDBG and HOME programs is the City of Kalamazoo through the Department of Community Planning and Development. As the lead agency, the City is responsible for overseeing the development and implementation of the 2019-2023 Consolidated Plan, Annual Action Plans and Consolidated Annual Performance Evaluation Reports. Community Planning and Development staff provides administrative and planning support for the use of the federal funds and acts as the primary staff support to the Community Development Act Advisory Committee. The Community Development Act Advisory Committee is a 13 member board that is appointed by the City Commission to advise on matters related to community development, make recommendations on the expenditure of funds through an annual competitive process, assist with the development of HUD related documents, ensure citizen participation in all phases of the federal allocation process and to promote community development activities within the City.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

Introduction

As the lead agency, the City of Kalamazoo, through Community Planning and Development, oversaw the consultation required to complete the 2019-2020 Consolidated Plan. Community Planning and Development staff collaborated with a wide network of community services and housing providers, clients of those providers, government officials, business leaders, neighborhood representatives and residents. Information was gathered in several ways which included a Community Needs Survey, stakeholder and neighborhood meetings, outreach at established community events and provider meetings. The outcome of the Consolidated Plan represented the information collected from this collaboration, as well as from public comment and public hearing opportunities.

The City engages in ongoing consultation with local service providers, community leaders, the public, and other community development partners. Consultation includes correspondence with area agencies, attendance at local and regional meetings and committees, outreach by City Commissioners and public meetings. The City also consults with other City departments to identify public facility and community development needs.

Activities to enhance coordination between public and assisted housing providers, governmental health, mental health, and service agencies is ongoing. Specific meetings with housing and mental health providers to identify needs for the 2018-2019 Action plan included:

1. Service Needs – Communication by reports from existing CDBG Subrecipients and outreach to other agencies to assess needs and programs.
2. Housing Matters - monthly forum is intended to educate those in attendance on existing affordable housing programs or issues related to housing and offer opportunities to discuss possibilities for creating additional housing throughout the County.
3. Community Hour - Housing Resources, Inc, monthly meetings with local agencies that work together annually to address the needs of Kalamazoo's homeless and at-risk populations

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

In accordance with the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009, and Notice Establishing Additional Requirements for a Centralized or Coordinated Assessment System (CPD-17-01) the Kalamazoo CoC, provides a comprehensive description of the policies and procedures for Coordinated Entry System (CES) for those experiencing homelessness.

The CoC seeks to provide a standardized and transparent entry, assessment and referral process for people experiencing a housing crisis or homelessness to access community resources. And further, to

improve collaboration, communication, efficiency, and transparency between agency service providers; and improve service to program participants through a participant-focused and coordinated system.

The City works with CoC partners and agency volunteers who represent public and assisted housing providers and private and governmental health, mental health and service agencies by serving on the following CoC committees and boards, including:

- The Allocations and Accountability Team (AAT includes City staff as member) meets monthly and maintains an open, fair, and impartial process for the solicitation of projects, project selection for funding and establishes CoC policies, procedures and written standards.
 - HMIS Data User Group (Data Team) meets monthly and ensures the Homeless Management Information System (HMIS) complies with the HUD standards, is used by all HUD and MSHDA funded programs and is able to produce aggregate reporting at the community level.
 - Systems of Care (SOC) Committee meets bi-monthly and identifies and eradicates barriers that prevent or limit access to housing and services, with interagency collaboration, strength-based case management, cultural competence, community-based services, family involvement, and accountability as guiding principles.
 - Coordinated Entry Housing Determination Committee meets bi-weekly The Housing Determination Committee (HDC) is composed of representatives from the access point agencies, and is responsible for managing the CoC-wide, by-name prioritization list. Each CoC funded agency must designate at least one member to the HDC. This group coordinates across the CoC geographic area to match persons on the prioritization list to available housing opportunities regardless of geography.
- Semi-Annually, community wide CoC meetings are also held in the City.

The CoC provides notice of the meetings through a variety of venues including email distribution lists, announcement at CoC committee meetings, through the LISC Local Advisory Board (LAB), and postings on the CoC website. Email lists are inclusive of a broad range of community partners both CoC members, formerly homeless and non-members. Additionally, housing professionals participate in the affiliated LISC Community Housing Committee that considers and provides feedback about community needs and initiatives and CoC activities and plans.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

United Way of Battle Creek Kalamazoo is the lead agency for the Housing Continuum of Care of Kalamazoo County (CoC), the organization responsible for the planning and implementation of housing and homeless programs in Kalamazoo County. The CoC membership includes representation by housing providers, mental health and drug and alcohol treatment providers, emergency shelters and outreach organizations, faith-based organizations, youth services, and other interested organizations.

The Continuum of Care has a 10-year plan to end chronic homelessness and yearly action plans that assist with strategic decision-making regarding program outcomes. The policy for Prioritization of Permanent Housing Beds for the Chronically Homeless, addresses, in detail, how CoC permanent housing beds are prioritized to serve the chronically homeless and other homeless with higher acuties.

The CoC Coordinated Entry System utilizes three tools for the purposes of prioritizing individuals and families for housing services. These tools are:

1. Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) *Used for single adults and households without children under the age of 18*
2. Family Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-F-SPDAT) *Used for households with at least one adult and one child under age 18c.*
3. Transition-Age Youth Vulnerability Index-Service Prioritization Decision Assistance Tool (TAY-VI-SPDAT) *Used for youth aged 24 years and younger*

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

The Continuum of Care (MI-507 Portage/Kalamazoo City and County CoC) was instrumental in the development of the City of Kalamazoo's 2019-2023 Consolidated Plan. In conjunction with a comprehensive communitywide planning process and implementation strategy known as, "Open Doors," a 10-Year Plan to End Homelessness, the Emergency Solutions Grant (ESG) program, offers financial assistance to organizations that serve the homeless.

The CoC and the Michigan State Housing Development Authority (MSHDA), combine their Emergency Solutions Grants (ESG), funded by the United States Department of Housing & Urban Development (HUD) into a single local application process.

The City's consultation with the CoC serves the jurisdiction's area in helping to determine how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, develop funding, policies and procedures for the operation and administration of HMIS to include:

- City Administrative and Community Development staff are appointed to permanent seats on the CoC's governing body, United Way's Local Advisory Board (LAB), and the Allocations & Accountability Team (AAT CoC Committee); this enables the City to interact with agencies that work to end homelessness and the development of strategies and goals of the Continuum of Care.
- A Performance Tracking System to help sub recipients meet their monthly, bi-annual, and yearly goals. The submission of quarterly HMIS reports and data to be reviewed by the Allocations and Accountability and Data Teams.

All agencies serving or intending to serve Kalamazoo County residents experiencing homelessness or those at risk of becoming homeless **and** are eligible according to the Notice of Funding Availability's (NOFA) and the Grantor's defined rules, are encouraged to apply for funding. The ESG Notice of Funding Availability (NOFA) is distributed by email to more than 100 "Community Partners" and is posted in the local newspaper and on the CoC Website.

In order for an agency to be selected for funding, they must be able to illustrate that their organization:

- Participates in a coordinated entry process that includes all subpopulations: (1) adults without children, (2) adults accompanied by children, (3) unaccompanied youth, or (4) households fleeing domestic violence.
- Ensures that people with the greatest needs are priority
- That their coordinated entry process does not screen people out for assistance because of perceived barriers to housing or services.
- Has a Housing First orientation and approach. People are housed quickly without preconditions or service participation requirements, and.
- Utilizes Rapid Re-Housing to help families resolve their immediate crises, find and secure housing, and connect to services if/when appropriate. This crisis-related, lighter-touch (typically six months or less) approach.

Participates in HMIS data entry through Service Point and is participating in the community wide QSOBAA to allow sharing within HMIS and designated a "Navigator", who works to eliminate barriers to housing services by participating in the Systems of Care Team

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
1	Senior Services	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input checked="" type="checkbox"/> Services –Children <input checked="" type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders	<input type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	

		<input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing		
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?				
The City has ongoing consultation with agency through work on individual projects and or community meetings. This form of consultation has and will continue to provide direction for needed services and outreach.				

Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
2	Community Homeworks	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input checked="" type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health		

		<input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing	<input checked="" type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input checked="" type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input checked="" type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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3	KNHS	<input checked="" type="checkbox"/> Housing <input type="checkbox"/> PHA <input checked="" type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution	<input checked="" type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically <input type="checkbox"/> homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy	

		/System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing	<input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input checked="" type="checkbox"/> Lead-based Paint Strategy <input checked="" type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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4		<input checked="" type="checkbox"/> Housing <input type="checkbox"/> PHA <input checked="" type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children		

	Kalamazoo Valley Habitat for Humanity	<input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial	<input checked="" type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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		Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing		
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5	Building Blocks	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency	<input type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically <input type="checkbox"/> homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans	

		<input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input checked="" type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing	<input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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6	Continuum of Care	<input checked="" type="checkbox"/> Housing <input type="checkbox"/> PHA <input checked="" type="checkbox"/> Services – housing <input checked="" type="checkbox"/> Services –Children <input checked="" type="checkbox"/> Services – Elderly Persons <input checked="" type="checkbox"/> Services –Persons with Disabilities <input checked="" type="checkbox"/> Services-Persons with HIV/AIDS <input checked="" type="checkbox"/> Services- Victims of Domestic Violence <input checked="" type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders	<input checked="" type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically <input checked="" type="checkbox"/> homeless <input checked="" type="checkbox"/> Public Housing Needs <input checked="" type="checkbox"/> Homeless Needs - Families with children <input checked="" type="checkbox"/> Homelessness Needs - Veterans <input checked="" type="checkbox"/> Homelessness Needs – Unaccompanied youth <input checked="" type="checkbox"/> Homelessness Strategy <input type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	

		<input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing		
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Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
7	Disability Network of Southwest Michigan	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input checked="" type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless		

	<input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization	<input type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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		<input type="checkbox"/> Private Sector Banking / Financing		
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?				
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Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
8	Edison Neighborhood Association	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public	<input type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically <input type="checkbox"/> homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy	

		<p>Land or Water Resources</p> <ul style="list-style-type: none"> <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input checked="" type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others <p>Optional Designation(s)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other 	
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Sort*	Agency/Group/ Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
9	Fair Housing Center	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input checked="" type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders	<input type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically <input type="checkbox"/> homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	

		<input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing		
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Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
10	Housing Resources, Inc.	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input checked="" type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input checked="" type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input checked="" type="checkbox"/> Services- Homeless		

	<input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization	<input type="checkbox"/> Housing Need Assessment <input checked="" type="checkbox"/> Homeless Needs - Chronically homeless <input checked="" type="checkbox"/> Public Housing Needs <input checked="" type="checkbox"/> Homeless Needs - Families with children <input checked="" type="checkbox"/> Homelessness Needs - Veterans <input checked="" type="checkbox"/> Homelessness Needs – Unaccompanied youth <input checked="" type="checkbox"/> Homelessness Strategy <input type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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		<input type="checkbox"/> Private Sector Banking / Financing		
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Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
11	Interfaith Strategy for Advocacy & Action in the Community	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public	<input type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically <input type="checkbox"/> homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy	

		<p>Land or Water Resources</p> <ul style="list-style-type: none"> <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input checked="" type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others <p>Optional Designation(s)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing 	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other 	
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Sort*	Agency/Group/ Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
12	Ministry with Communities	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input checked="" type="checkbox"/> Services- Homeless <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution <input type="checkbox"/> /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders	<input type="checkbox"/> Housing Need Assessment <input checked="" type="checkbox"/> Homeless Needs - Chronically homeless <input checked="" type="checkbox"/> Public Housing Needs <input checked="" type="checkbox"/> Homeless Needs - Families with children <input checked="" type="checkbox"/> Homelessness Needs - Veterans <input checked="" type="checkbox"/> Homelessness Needs – Unaccompanied youth <input checked="" type="checkbox"/> Homelessness Strategy <input type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	

		<input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department <input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing		
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Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
13	Interfaith Strategy for Advocacy & Action in the Community (IS\SAAC)	<input type="checkbox"/> Housing <input type="checkbox"/> PHA <input type="checkbox"/> Services – housing <input type="checkbox"/> Services –Children <input type="checkbox"/> Services – Elderly Persons <input type="checkbox"/> Services –Persons with Disabilities <input type="checkbox"/> Services-Persons with HIV/AIDS <input type="checkbox"/> Services- Victims of Domestic Violence <input type="checkbox"/> Services- Homeless		

	<input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Health <input type="checkbox"/> Services- Education <input type="checkbox"/> Services- Employment <input type="checkbox"/> Services- Fair Housing <input type="checkbox"/> Services-Victims <input type="checkbox"/> Services- Broadband Internet <input type="checkbox"/> Services- Narrowing the Digital Divide <input type="checkbox"/> Child Welfare Agency <input type="checkbox"/> Agency – Managing Flood Prone Areas <input type="checkbox"/> Agency – Management of Public Land or Water Resources <input type="checkbox"/> Agency -Emergency Management <input type="checkbox"/> Publicly Funded Institution /System f Care <input type="checkbox"/> Other government – Federal <input type="checkbox"/> Other government - State <input type="checkbox"/> Other government - County <input type="checkbox"/> Other government – Local <input type="checkbox"/> Regional organization <input checked="" type="checkbox"/> Planning Organization <input type="checkbox"/> Business Leaders <input type="checkbox"/> Civic Leaders <input type="checkbox"/> Business and Civic Leaders <input type="checkbox"/> Others Optional Designation(s) <input type="checkbox"/> Community Development Financial Institution <input type="checkbox"/> Foundation <input type="checkbox"/> Grantee Department	<input checked="" type="checkbox"/> Housing Need Assessment <input type="checkbox"/> Homeless Needs - Chronically homeless <input type="checkbox"/> Public Housing Needs <input type="checkbox"/> Homeless Needs - Families with children <input type="checkbox"/> Homelessness Needs - Veterans <input type="checkbox"/> Homelessness Needs – Unaccompanied youth <input type="checkbox"/> Homelessness Strategy <input type="checkbox"/> Non-Homeless Special Needs <input type="checkbox"/> HOPWA Strategy <input type="checkbox"/> Market Analysis <input type="checkbox"/> Economic Development <input type="checkbox"/> Lead-based Paint Strategy <input type="checkbox"/> Anti-poverty Strategy <input type="checkbox"/> Other	
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		<input type="checkbox"/> Major Employer <input type="checkbox"/> Neighborhood Organization <input type="checkbox"/> Private Sector Banking / Financing		
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The City has ongoing consultation with agency through work on individual projects and or community meetings. This form of consultation has and will continue to provide direction for needed services and outreach.				

Identify any Agency Types not consulted and provide rationale for not consulting:

N/A

Describe other local/regional/state/federal planning efforts considered when preparing the Plan.

Sort *	Name of Plan*	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?	Action
1	Continuum of Care	United Way of Battle Creek Kalamazoo	Shared common outcomes	
<input type="button" value="Add Plan Effort"/> (Optional)				

Narrative (optional):

The strategy of the City of Kalamazoo Annual Action Plan is to develop a viable community by promoting integrated approaches that provide decent housing, a suitable living environment, and expand economic opportunities for low and moderate-income persons. The primary means towards this end is the development of partnerships among all

levels of government and the private sector, including for profit and nonprofit organizations. The Annual Action Plan is an application for FY 2021 CDBG and HOME funds under HUD's formula grant program. The Annual Action Plan combined with the Five-Year Consolidated Plan act as a strategic vision to be followed by the City in carrying out federal programs that primarily benefit low and moderate-income persons.

Agency Role	Name	Department/Agency
Lead Agency	KALAMAZOO, MI	
CDBG Administrator	KALAMAZOO, MI	Community Planning and Development
HOME Administrator	KALAMAZOO, MI	Community Planning and Development
ESG Administrator		

Narrative

The lead entity for the administration of CDBG and HOME programs is the City of Kalamazoo through the Department of Community Planning and Development. As the lead agency, the City is responsible for overseeing the development and implementation of the 2019-2023 Consolidated Plan, Annual Action Plans and Consolidated Annual Performance Evaluation Reports. Community Planning and Development staff provides administrative and planning support for the use of the federal funds and acts as the primary staff support to the Community Development Act Advisory Committee. The Community Development Act Advisory Committee is a 13-member board that is appointed by the City Commission to advise on matters related to community development, make recommendations on the expenditure of funds through an annual competitive process, assist with the development of HUD related documents, ensure citizen participation in all phases of the federal allocation process and to promote community development activities within the City.

III.AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Each year the City of Kalamazoo is required to submit an Action Plan to HUD. The intent of the plan is to identify how federal grant funds received by the City will be utilized during that program year to address the priority needs acknowledged in the City’s Consolidated Plan. Program Year (PY) 2021 Annual Action Plan (July 1, 2021 through June 30, 2022) represents the third program year in which to address the needs identified in the City of Kalamazoo’s 2019 - 2023 Consolidated Plan, approved by the Kalamazoo City Commission on May 06, 2019.

The Action Plan constitutes the City’s application to HUD for its Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funding allocations, which are the primary resources for addressing Kalamazoo’s housing and community development needs. The City expects to use approximately **\$2,270,161**, in PY2021 funding through the **CDBG (\$1,630,299)** and **HOME (\$519,182)** federal entitlement grants. The City and its subrecipients will also utilize approximately **\$120,680**, in anticipated program income in PY2021. The City does not have unallocated prior year CDBG or HOME program funds. The complete available budget to include unallocated funds for **PY2021 totals \$2,270,161**.

The Community Planning and Economic Development Department will also report, to the extent possible, on other resources expected to be used in ways consistent with the Consolidated Plan. This includes both funds and resources of other organizations and agencies, local nonprofits, and for-profits which address the housing and community development needs of the City and its residents.

Decisions about the annual allocation of federal resources is based upon the 2019 - 2023 Consolidated Plan, which was developed after a thorough public participation process conducted both informally with community partners, stakeholders, neighborhood organizations and residents and formally via public hearings. The priorities, goals and objectives outlined in the Consolidated Plan were developed based on the feedback received during this public process, as well as the evaluation of housing, homeless, special needs population, and other relevant community development data.

Sort*	Agency/Group/Organization*	Agency/Group/Organization Type*	What section of the Plan was addressed by Consultation?*	Action
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**PY2021 Action Plan Draft Budget- Sources and Uses
PY2021 Anticipated Budget**

SOURCES	
CDBG Allocation	\$ 1,630,299
HOME Allocation	\$ 519,182
Anticipated Program Income	\$ 120,680
TOTAL 2021 FUNDS AVAILABLE	\$ 2,270,161

USES			
Agency	Activity Name	Funding	
CDBG ADMINISTRATION² (20% Cap)			
City of Kalamazoo	Administration	\$321,324	\$ 321,324

CDBG - GENERAL			
City of Kalamazoo	Code Enforcement	\$400,000	
City of Kalamazoo	Demolition	\$50,000	
Total			\$ 450,000

CDBG PUBLIC SERVICE¹ (15% Cap)			
City of Kalamazoo Public Safety	Crime Prevention	\$150,000	
United Way	Continuum of Care	\$20,000	
Fair Housing Ctr of SW Michigan	Fair Housing	\$20,000	
City of Kalamazoo	P&R Youth Development	\$11,500	
Total			\$ 201,500

CDBG - AFFORDABLE HOUSING

Agency	Activity Name	Funding	
Community Homeworks	Critical Home Repair	\$95,000	
Senior Services	Minor Hm Repair -Seniors	\$150,000	
KNHS-DPA	Down Payment Assistance	\$105,000	
City of Kalamazoo	Lead Grant Match	\$94,541	
		Total	\$ 444,541
2021 Neighborhood Enhancement (NE)			
City of Kalamazoo	Neighborhood Revitalization	\$212,934	
		Total	\$ 212,934
TOTAL CDBG PROGRAM ALLOCATIONS			\$ 1,630,299
ANTICIPATED PROGRAM INCOME			
Agency	Activity Name	Funding Recom	Total
City of Kalamazoo CP&D	Small Business Revolving Loan	\$11,280	
Kalamazoo Neighborhood Housing Services	Minor/Emergency Roof Repair	\$95,000	
Community Homeworks	Critical Minor Home Repair	\$14,400	
Anticipated Program Income Total			\$ 120,680
TOTAL CDBG FUNDING FOR PY2021			\$ 1,750,979
HOME - 10% Adm, 15% CHDO			

Agency	Activity Name	Funding	Total
City of Kalamazoo	City of Kalamazoo Adm	\$51,918	
Kalamazoo Neighborhood Housing Services	Lease Purchase	\$205,000	
City of Kalamazoo	Housing for All	\$262,264	
HOME CURRENT YEAR TOTAL			\$ 519,182
PROGRAM YEAR 2021 TOTAL			\$ 2,270,161

Priority Table

Program	Source of Funds	Uses of Funds	PY2019-PY2023 Anticipated Funding	Expected Amount Available Year 3 2021				Expected Amount Available Remainder of ConPlan	Narrative Description
				Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG, CV	Public and Federal	Acquisition, Admin and Planning, Economic Development, Housing, Public Improvements, Public Services	7,472,336	1,630,299	120,680	0.00	1,750,979	2,597,269	These funds will leverage City dollars through public infrastructure investment and other City services. In addition, other State and Federal funds will be leveraged by City subrecipients for housing activities.
HOME	Federal	Acquisition, Homebuyer Assistance, Homeownership, Lease Purchase, Rehab, Multifamily Rentals	2,460,730	519,182	0.00	0.00	519,182	1,038,364	HOME dollars will leverage additional HOME funds from MSHDA, as well as possible low-income housing tax credits depending on the projects funded.

Program	Source of Funds	Uses of Funds	PY2019-PY2023 Anticipated Funding	Expected Amount Available Year 3 2021				Expected Amount Available Remainder of ConPlan	Narrative Description
				Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total:		
2019-2022 CDBG-CV	Federal	2019-2022 Awarded in 2020	1,441,519	0.00	0.00	0.00	0.00	1,441,519	These funds will leverage City dollars through public services that prevent and respond to the spread of infectious diseases such as the coronavirus. In addition, other State and Federal funds may be leveraged by City subrecipients for the prevention and respond to the spread of infectious diseases such as the coronavirus.
		Homeless Prevention	719,052.75	719,052.75	0.00	719,052.75	719,052.75	719,052.75	
		Small Business Grant	239,684.25	239,684.25	\$0.00	239,684.25	239,684.25	239,684.25	
		Acquisition	482,782	482,782	\$0.00	482,782	482,782	482,782	

Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

Often, additional resources are leveraged by our subrecipients and partners to complete a project. These leverage funds often come from the State of Michigan through the Michigan State Housing Development Authority or through foundations like the Kalamazoo Community Foundation. However, these funds are not known until the subrecipient submits an application through the City’s competitive application process.

Community Development Block Grant funds will leverage additional resources as follows:

- Public Infrastructure projects will be supported with additional City and State infrastructure dollars.
- Code enforcement, crime prevention and youth services will leverage additional City general fund dollars. Subrecipients of the City will leverage Michigan State Housing Development Authority and other State funds, as well as nongovernmental funding to expand the scope of rehabilitation assistance.

HOME Investment Partnership Funds will leverage additional public and private investment:

Homeownership investment will be supported by other agencies such as the Michigan State Housing Development Authority and community foundation grants.

- Rental projects may leverage additional funding from HUD; the Federal Home Loan Bank programs; the application of Low-Income Housing Tax Credits; private equity investment; private construction and acquisition financing; and other private sources.
- HOME match requirements will be achieved through the donation of property, labor and materials, as well as payments in lieu of taxes for affordable housing developments in the City.

Acceptable Sources of HOME Match

- Local or State general revenues
- Housing trust funds
- Foundations, donations
- Program income from HODAG, RRP or UDAG only after grant closeout
- Value of waived taxes, fees, or charges
- Appraisal value of land or real property not acquired with Federal Funds.
- Difference between appraised value and acquisition cost, if property is acquired with Federal funds.
- Grant equivalent of below market
- Interest rate loans to the project
- The cost of investments, not made with federal resources, in-, on- and off-site infrastructure that is directly required for the affordable housing assisted with HOME funds.
- Federal Home Loan Bank grants
- Value of donated material or labor
- Direct cost of supportive services that facilitate independent living or as part of a self-sufficiency program
- Direct cost of homebuyer counseling for families that complete a HOME assisted purchase.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to

address the needs identified in the plan.

No publicly owned land will be utilized.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing	2021	2022	Affordable Housing	City-wide low-income households CDBG-Eligible Census Tracts	Acquisition of Existing Units, Administration of Programs, Production of New Units, Public Services, Rehabilitation of Existing Units, Rental Assistance, Down Payment Assistance	CDBG: 633,800	Household Housing Units SS/CH-Homeowner Housing Rehabilitated: 132 Lead Reduction Units: 34 Down Payment Assistance: 12 Demolition: 3 Code Enforcement: 1100

#	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing	2021	2022	Non-Housing Community Development	City-wide low-income households CDBG-Eligible Census Tracts	Public Services: Public Safety	CDBG: 150,000	Household Housing Unit Crime Prevention
	Affordable Housing						HOME: 467,264	Rental Unit Added: 3 KNHS Affordable Housing – 3

#	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Homeless Assistance	2021	2022	Homelessness	City-wide low-income households CDBG-Eligible Census Tracts	Homeless Emergency Shelters Homeless Prevention	CDBG: 20,000	Public Service dollars to assist Continuum of Care (CoC) administration in of ESG program

#	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Neighborhood Enhancement	2021	2022	Non-Homeless Community Development	Core Neighborhoods low-income households CDBG-Eligible Census Tracts	Neighborhood Improvement	CDBG: 212,934	Household Housing Units - Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit - Public service activities other than Low/Moderate Income Housing Benefit: 28,884 Persons

#	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
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4	Youth Development	2021	2022	Non-Homeless Community Development	Core Neighborhoods low-income households CDBG-Eligible Census Tracts	Neighborhood Improvement	CDBG: 11,500	Public service activities other than Low/Moderate Income Housing Benefit: Anticipated Assistance to 340 Persons
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Goal Descriptions

1	Goal Name	Affordable Housing
	Goal Description	Improve the amount of decent and affordable housing in the City of Kalamazoo by supporting the maintenance, rehabilitation and development of accessible owner and renter occupied housing.
2	Goal Name	Create New Homeownership Opportunities - Down payment Goal
	Goal Description	Use HOME Program funds to assist first-time homebuyers to afford down payment expense.
3	Goal Name	Maintain Habitability for Elderly Homeowners
	Goal Description	Help the elderly maintain and retain their homes through the provision of home repairs.
4	Goal Name	Make the City More Livable for People with Disabilities
	Goal Description	Assist people with disabilities, landlords, and advocates in the areas of housing and housing rights; perform accessibility improvements in public facilities.
5	Goal Name	Promote Community Development through Planning
	Goal Description	Perform citywide comprehensive community development planning to help formulate long-term development and policy objectives for the City.

6	Goal Name	Demolition of Blighted Properties
	Goal Description	Improve neighborhood quality through the elimination or improvement of blighted properties.
	Goal Description	
7	Goal Name	Homeless Assistance
	Goal Description	<p>Work towards ending homelessness within Kalamazoo County by supporting the U.S. Department of Housing and Urban Development’s Strategic Plan to Prevent and End Homelessness. This will be implemented through the Kalamazoo County Continuum of Care by providing services and support to the City’s homeless population.</p> <p>Funds will be used to invest in proven strategies to reduce the number of homeless individuals on the streets. Agency funded activities will include canvassing for clients, engaging clients, accessing or providing emergency and crisis intervention services, assessing clients, crisis intervention counseling, case management, providing access to any available entitlements, benefits, housing or other resources, direct provision of and/or referrals and linkages to health and/or behavioral health services, and transportation of clients. The City will require funded agencies to specifically focus on chronically homeless individuals.</p>
8	Goal Name	Neighborhood Enhancement
	Goal Description	Advance the sustainability of the Community Development Block Grant neighborhoods identified in the Consolidated Plan through the continuation of City services and redevelopment of key neighborhood improvements.
9	Goal Name	Youth Development
	Goal Description	Develop well-adjusted and productive youth through supporting youth programs and activities that provide recreational opportunities to low- and moderate-income people. This will be done by funding staff to coordinate and manage programs at park facilities and the creation/improvement of parks and playgrounds.

Table 2 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b).

Below are an estimated number of extremely low-income, low-income and moderate-income families the City will be assisting and or providing:

- 2 to 4 rental households at or below 80% of area median income with new or rehabbed affordable rental housing; 20% of these units will be further restricted to households at or below 50% of area median income.
- 12 households at or below 80% of area median income with homebuyer assistance.
- 3 households at or below 80% of area median income with new housing for ownership.
- 138 households at or below 80% of area median income with owner occupied rehabilitation.

AP-35 Projects – 91.220(d)

Introduction

The City of Kalamazoo continues to conduct meetings to address its goals and needs. Goals and needs to be addressed are either carried out by the City or through one of its subrecipient nonprofit partners. The following is PY2021 project listing:

#	Project Name	
1	CDBG Planning and Development	Administration
2	Code Enforcement	Code Compliance Program
3	Demolition	Blight Prevention Program
4	Public Safety	Neighborhood Safety Program
5	United Way - Continuum of Care - CDBG	Homeless Assistance Program
6	Fair Housing of SW Michigan	Fair Housing Program
7	Parks & Recreation - Youth Program	Summer and After-School Program
8	Community Homework - Critical Home Repair	Critical Home Repair Program
9	Senior Services - Home Repair for the Elderly	Elderly Home Repair Program
10	KNHS – DPA	Down Payment Assistance
11	Neighborhood Enhancement – Targeted Neighborhood	Revitalization Program
12	COK Lead-Based Paint Hazard Control Program	Lead Prevention Program
13	HOME Program Administration and Planning	Administration
14	KNHS – Lease Purchase/Homeownership	Lease Purchase – Home ownership Program
15	Affordable Housing for All Program	HOME – Affordable Housing Project(s)

Table 3 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.

The reasons for allocation priorities results from the City of Kalamazoo completing an extensive outreach process as part of the development of the 2019-2023 Consolidated Plan. This outreach was evaluation against the data collected for the plan; the realities that the City must consider when determining priorities like yearly budgets, staff capacity, etc.; and what other funders are doing in the community. Based on this evaluation, a set of priorities were established, and these priorities were vetted by the Community Development Act Advisory Committee and adopted by the City

Commission as part of the 2019-2023 Consolidated Plan.

Obstacles to addressing underserved needs are due to the reduction of financial resources. More innovative and creative partnerships and funding schemes will need to be considered as these obstacles, particularly funding, are likely to continue.

The need for permanent affordable supportive housing continues to be a concern for persons experiencing homelessness and other special needs populations. The gap between the number of affordable units and those in need continues to be significant for the City and the region.

The development of new affordable housing, particularly with supportive services, is a goal of the Continuum of Care. Partnerships with the City of Kalamazoo, local nonprofit housing providers and Michigan State Housing Development Authority, are needed to develop an affordable housing strategy. The City will continue to invest in affordable housing through both the CDBG and HOME grant programs.

Providing services, particularly housing, to the chronically homeless continues to be a challenge in Kalamazoo. The small numbers of people with complex, unmet needs who experience homelessness are frequent users of shelters and emergency health care. They often have long histories of homelessness and untreated, or poorly managed, mental illnesses and addictions. Their frequent stays in county or city jails, shelters, hospitals, etc., result in extraordinarily high costs in multiple public systems, but fail to improve the outcomes for the individuals or their communities.

To have a more proactive approach to homeless prevention, the Continuum of Care developed the Systems of Care team that established work groups to address the needs/barriers of those who may become homeless. The team works to promote the adoption of evidence-based and promising program practices in support of a Housing First philosophy of care. They prioritize Continuous Quality Improvement in service delivery and educate and inform members on national and community best practices.

In general, the City, particularly the Department of Community Planning and Economic Development, continues to make an effort to strengthen its relationship with the Community Action - Agency of South-Central Michigan (CAASCM), which provides programs and services to help low-income households achieve greater economic self-sufficiency. Working towards intergovernmental cooperation could result in joint community development projects, data sharing and best practices.

Projects

Project Summary Information

Table 4 – Project Summary

1	Project Name	CDBG Planning and Development
	Target Area	City-wide low-income households
	Goals Supported	Affordable Housing Homeless Assistance Neighborhood Enhancement Youth Development
	Needs Addressed	Administration of Programs
	Funding	CDBG: \$321,324
	Description	The CPED Department will utilize the 20% percent cap available from the entitlement funding for management, monitoring and coordination of activities impacting low to moderate income residents. Funding also includes \$85,404 in anticipated program income.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	There is population of approximately 75,984 residing in the City of Kalamazoo of a non-low/mod and low-mod status will benefit from proposed activity.
	Location Description	245 N. Rose Street, Kalamazoo, MI 49007
	Planned Activities	Administration of the CDBG program for the 2021 program year to include monitoring, reporting technical assistance, etc.

2	Project Name	Code Enforcement
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Affordable Housing
	Needs Addressed	Public Services
	Funding	CDBG: \$400,000
	Description	The CPED Department will fund Housing Inspectors and Anti-Blight staff who work in the CDBG-eligible Census Tracts to reduce slum and blight.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	For 2021, the program anticipates that it will issue Housing Code violations affecting an estimated 1000-1300 homeowner and rental housing units to address curb lawn trash, zoning violations, tall grass/weeds, graffiti, and general blight.
	Location Description	The activities will take place in the 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00 Census tracts.
	Planned Activities	The City's Code Enforcement and Anti-Blight Team will contribute to the quality of owner-occupied housing in the City through their enforcement efforts in the CDBG-eligible neighborhoods. The team will manage the following type of activities: abandoned residential structure cases; secure and board structures open to casual entry; condemn structures; work with the Building Board of Appeals; issue graffiti violations and general blight.
3	Project Name	Demolition
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Neighborhood Enhancement
	Needs Addressed	Public Services

	Funding	CDBG: \$50,000
	Description	Funding for the emergency demolition of imminently dangerous buildings and blight removal.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Three Buildings
	Location Description	The activities will take place in the 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00 Census tracts.
	Planned Activities	Will demolish three vacant, abandoned single-family residential structures.
4	Project Name	Public Services: COK Public Safety – Crime Prevention
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Neighborhood Enhancement
	Needs Addressed	Public Services
	Funding	CDBG: \$207,572
	Description	The City of Kalamazoo Public Safety Department will use CDBG funds toward the salaries of two public safety officers for crime awareness and prevention in the low - to moderate-income neighborhoods.
	Target Date of Completion	06/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	Families within the CDBG-eligible neighborhood will benefit from this activity as Community Police Officers will provide needed crime prevention activities. Partnerships will be established with the neighborhood associations to ensure outreach to the community.
	Location Description	The KDPS Community Policing Special Unit is intended to partner with the neighborhood associations to identify crime trends that negatively impact the quality of life within the CDBG-eligible neighborhoods, particularly Eastside, Edison and Vine. The Community Police Officers will maintain close relationships with neighborhood directors and associations to stay apprised of problems, “hot-spots,” and priorities of the neighborhoods. This will enable them to discuss prevention strategies and to develop a comprehensive prevention approach in a timely manner.
	Planned Activities	<p>The role of the Community Policing is to prevent crime through identification of trends and the creation of action plans for resolution in partnership with neighborhood and community organizations.</p> <p>The KDPS Community Policing Special Unit is intended to partner with the neighborhood associations to identify crime trends that negatively impact the quality of life within the CDBG-eligible neighborhoods, particularly Eastside, Edison and Vine. The Community Police Officers will maintain close relationships with neighborhood directors and associations to stay apprised of problems, “hot-spots,” and priorities of the neighborhoods. This will enable them to discuss prevention strategies and to develop a comprehensive prevention approach in a timely manner.</p> <p>The Officers will attend monthly neighborhood association meetings and neighborhood watch meetings. They will give presentations within the neighborhoods on an array of topics, mostly geared toward crime prevention and personal safety awareness. The partnership between Public Safety and the citizens of the CDBG-eligible neighborhoods will assist in solving problems creatively to prevent crime.</p>
5	Project Name	Public Services: United Way of the Battle Creek and Kalamazoo Region
	Target Area	City-wide low-income households
	Goals Supported	Homeless Assistance
	Needs Addressed	Homeless Emergency Shelters Homeless Prevention

	Funding	CDBG: \$20,000
	Description	United Way will provide technical assistance, capacity building training, and evaluation to approximately four housing and community development non-profit organizations, including CHDOs operating in the City of Kalamazoo, primarily in the eligible CDBG neighborhoods. United Way will also provide staff for the Affordable Housing Partnership.
	Target Date of Completion	6/30/2022
	Estimate the number and type of individuals that will benefit from the proposed activities	This funding will help service the needs of all residents city-wide.
	Location Description	City-wide
	Planned Activities	Provide administrative support to the Continuum of Care.
6	Project Name	Public Services: Fair Housing of SW Michigan
	Target Area	City-wide low-income households
	Goals Supported	Neighborhood Enhancement
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	Public service funding will be provided to support City staff who will conduct fair housing activities to support the 2021 Assessment of Fair Housing Plan.
	Target Date of Completion	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	<p>There is a population of approximately 75,548 residing in the City of Kalamazoo of a non-low/mod and low-mod status that will benefit from proposed activity.</p> <p>Families experiencing discrimination will benefit from this proposed activity.</p>
	Location Description	City wide
	Planned Activities	Public service dollars will be utilized to address the action items from the 2014 Assessment of Fair Housing Plan. In addition, community outreach, provider testing, complaint investigation and technical assistance to the City and federally funded subrecipients will be provided.
7	Project Name	Public Services: Parks & Recreation - Youth Development
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Neighborhood Enhancement
	Needs Addressed	Public Services
	Funding	CDBG: \$11,500
	Description	Sponsor programs that are devoted to the mental well-being, discovery of self-worth and relationship development of children.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The Parks and Recreation Department will provide an after school and summer youth program from the Youth Development Center located in CDBG-eligible Census Tract, Edison Neighborhood. The Center draws from families primarily in the Eastside, Edison, and Vine neighborhoods which are CDBG-eligible. Approximately 68 percent of the households in these four neighborhoods have an income that is 80 percent or below the area median income. In addition, 72 percent of the students within the Kalamazoo Public School system in these neighborhoods are eligible for free and reduced lunch.
	Location Description	230 East Crosstown Parkway, Kalamazoo. Activity will primarily serve Census tracts 9.00, 16.00 and 13.00.

	Planned Activities	The Youth Development Center provides services that include meeting spaces for youth and youth organizations; youth and staff training; programs; a resource center with information and equipment available for use by youth; and collaborative programming that includes intergenerational youth programs, leisure, social/educational and entrepreneurial programs.
8	Project Name	Community Homeworks - Critical Home Repair
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Affordable Housing
	Needs Addressed	Rehabilitation of Existing Units
	Funding	CDBG: \$95,000
	Description	Community Homeworks will use CDBG funding to complete approximately 60 emergency home repairs and will rehabilitate three homes for low- to moderate-income homeowners.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Thirty-Eight (38) low-income households will benefit from this proposed activity.
	Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
	Planned Activities	Community Homeworks will provide loans for minor/critical home repair and moderate housing rehabilitation
9	Project Name	Senior Services - Home Repair for the Elderly
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Affordable Housing

	Needs Addressed	Rehabilitation of Existing Units
	Funding	CDBG: \$150,000
	Description	Senior Services, Inc. will use CDBG funds to perform minor home repairs and barrier-free accessibility enhancements to approximately 60 housing units owned by senior citizens in CDBG-eligible Census tracts throughout the City of Kalamazoo.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Sixty (60) senior households will benefit from this proposed activity.
	Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
	Planned Activities	Minor/critical home repair and ADA accessibility improvements
10	Project Name	KNHS – Down Payment Assistance
	Target Area	Eligible Census Tracts
	Goals Supported	Affordable Housing
	Needs Addressed	Home Purchase - Down Payment Assistance
	Funding	CDBG: \$105,000
	Description	City of Kalamazoo will use CDBG funds to address the need for down payment assistance for 10 to 12 low/mod families.
	Target Date of Completion	06/30/2022

Estimate the number and type of families that will benefit from the proposed activities	<p>City of Kalamazoo will use CDBG funds to address the need for down payment assistance for ten (10) to twelve (12) low/mod families.</p> <p>This program offers down payment assistance to first-time homebuyers. Eligible homebuyers can qualify for funding to use toward down payment and/or closing costs on a one - to four-family home purchased in one of the five neighborhoods. The amount of the assistance will be up to \$7500. Eligible borrowers must be first-time homebuyers with a maximum annual household income up to 80% of Area Median Income (AMI); purchase a one - to four-family home, or cooperative in one of the five core neighborhoods of the City of Kalamazoo; qualify for a mortgage loan from a participating lender; have their own savings to contribute toward down payment and closing costs; successfully complete a homebuyer education course with a HUD-approved counseling agency; and occupy the property as their primary residence for at least ten years.</p>
Location Description	<p>Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00</p>
Planned Activities	<p>City of Kalamazoo will use CDBG funds to assist twelve (12) low/mod families with down payment assistance</p>

11	Project Name	Neighborhood Enhancement - Targeted Neighborhoods
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Neighborhood Improvement
	Needs Addressed	Addresses stabilization of neighborhoods by providing funding to address quality of life, façade improvement, infrastructure and beautification projects in targeted neighborhoods.
	Funding	HOME: \$212,934
	Description	City of Kalamazoo will use CDBG funds to address targeted neighborhood needs for low to moderate income communities.
	Target Date	06/30/2022

Estimate the number and type of families that will benefit from the proposed activities	The City of Kalamazoo will use CDBG funds for targeted low/mod neighborhoods.
Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
Planned Activities	The City of Kalamazoo will use CDBG funds to address quality of life, façade improvement, infrastructure and beautification projects in targeted neighborhoods. housing for low/mod income families.

12	Project Name	COK Lead-Based Paint Hazard Control Program
	Target Area	Eligible Census Tracts
	Goals Supported	Affordable Housing
	Needs Addressed	Stabilization of neighborhoods by mitigating and/or abating lead-based paint
	Funding	CDBG: \$94,541
	Description	The City of Kalamazoo, will use CDBG funds as match funding for LBPHRP grant that will mitigate and/or abate lead-based paint in 72 units within the City of Kalamazoo.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Seventy-two (72) Low to mod families' homes will be mitigated and or abated from PY2019 through 2022
	Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
	Planned Activities	The City of Kalamazoo, in partnership with Kalamazoo Neighborhood Housing Services, Inc. (KNHS) and Kalamazoo County Health Department, will use this match funding to mitigate and/or abate lead-based paint in 72 units within the City of Kalamazoo.

13	Project Name	HOME Program Administration and Planning
	Target Area	City-wide low-income households
	Goals Supported	Affordable Housing
	Needs Addressed	Administration of Programs
	Funding	HOME: \$51,918
	Description	The CPED Department will utilize the 10% percent cap available from the entitlement funding for management, monitoring and coordination of HOME Activities.
	Target Date	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	There is population of approximately 75,548 residing in the City of Kalamazoo of a non-low/mod and low-mod status will benefit from proposed activity.
	Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
	Planned Activities	Administration of HOME Program.

14	Project Name	KNHS – LEASE PURCHASE/HOMEOWNERSHIP PROGRAM
	Target Area	HOME-Eligible Census Tracts
	Goals Supported	Affordable Housing
	Needs Addressed	Rehabilitation of Existing Homes lease purchase/home ownership
	Funding	HOME: \$205,000
	Description	The City of Kalamazoo will use HOME funds to rehab and lease purchase to three (3) low/mod families.
	Target Date of Completion	06/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The City of Kalamazoo will use HOME funds to rehabilitate three (3) affordable housing units for low/mod income families
	Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
	Planned Activities	The City of Kalamazoo will use HOME funds to acquire and rehabilitate three (3) affordable housing units for low/mod income families.

15	Project Name	Affordable Housing for All Program
	Target Area	CDBG-Eligible Census Tracts
	Goals Supported	Affordable Housing

Needs Addressed	Affordable housing
Funding	HOME: \$262,264
Description	City of Kalamazoo will use HOME funds as a grant or loan to fund single and multi-family Affordable Housing projects (rehab/new construction) for one or more of the following: acquisition, rehabilitation, resale or rental new that will house low to moderate income families
Target Date	06/30/2022
Estimate the number and type of families that will benefit from the proposed activities	For 2021, the program anticipates providing housing (rental or home ownership) two to four low to moderate income families
Location Description	Activities will be provided city-wide with special emphasis on the following Census tracts: 1.00, 2.01, 2.02, 3.00, 5.00, 6.00, 9.00, 10.00 and 11.00
Planned Activities	The City will work with developers to rehab or build four affordable housing units.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

The City of Kalamazoo has chosen to focus CDBG funds where at least 51 percent of the residents are considered low and moderate income by HUD. These neighborhoods and Census tracts are:

- 67.9% Eastside – 1.00
- 67.9% Central Business District – 2.01
- 80.5% Northside – 2.02 and 3.00
- 68.7% Douglas/Stuart – 5.00
- 72.85% Vine – 6.00
- 68.5% Edison – 9.00, 10.00 and part of 11.00
- 55.5% Southside – 11.00
- 52.1% Oakwood – 16.03

HOME funds are intended to be used throughout the City.

Geographic Distribution

Target Area	Percentage of Funds
City-wide low-income households	44%
CDBG-Eligible Census Tracts	56%

Table 5 - Geographic Distribution

Rationale for the priorities for allocating investments geographically.

The focus of CDBG funding in these areas was not only because of eligibility under HUD rules. Many of the core neighborhoods have additional socioeconomic reasons that warrant concentrating resources.

Approximately 56% percent of individuals residing in the City of Kalamazoo are living below the federal poverty level. This is almost double the rate of individuals living below the poverty level for the State of Michigan and Kalamazoo

County. While the City is experiencing higher rates of poverty, only three Census tracts meet HUD's definition of "racially or ethnically concentrated areas of poverty (R/ECAPs)." An area must have a non-White/Caucasian population of 50 percent or more and a poverty rate that exceeds 40 percent to be considered concentrated.

The three Census tracts are 1.00 (Eastside) and 2.02 and 3.00 (Northside). The Eastside Neighborhood has a poverty rate of 47.5 percent and 76.3 percent of the population is of minority status. The Northside Neighborhood (2.02 and 3.00) averages a poverty rate of 45.4 percent and a minority population of 92.1 percent.

The core neighborhoods also have much older housing stock. Approximately 90 percent of the homes were built prior to 1979, which raises the risk of lead-based paint. Over 90 percent of the homes in Census tracts 2.02 (Northside), 6.00 (Vine), 9.00 (Edison), and 16.03 (Oakwood) were built before 1979. According to the 2012 American Community Survey, approximately 60 percent of the homes found in the CDBG eligible census tracts were built prior to 1939. The advanced age of the housing stock indicates a need for continued maintenance, lead-based paint removal, weatherization and energy efficiency upgrades.

It appears that neighborhood disparities in accessing community assets exist between the more affluent neighborhoods in the City and many of the core neighborhoods. The Edison and Northside Neighborhoods struggle with poor performing schools, have higher percentages of poverty and persons receiving public assistance. Not unexpectedly, these same neighborhoods tend to have lower participation in the labor market, lower percentage of persons employed and lower percentage of persons with either a high school or bachelor's degree. Access to employment centers may be more problematic because of difficulties accessing the transit system or limited financial means to own and maintain a car.

HOME funds are intended to be used throughout the City. HOME funds are predominately utilized to develop affordable housing. Dispersing affordable housing throughout the City helps to prevent concentrating low-income residents within one neighborhood. ESG funding was not a part of the City of Kalamazoo allocation for 2021. However, the City of Kalamazoo will use public services to fund ESG administrative efforts throughout the City of Kalamazoo. Many of the homeless shelters are located within downtown Kalamazoo or the core neighborhoods.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

As housing costs continue to rise, the City will utilize CDBG/HOME funding to develop safe, decent, affordable housing for low- and moderate-income households. CDBG/HOME funds will primarily be utilized for the development of single-family housing for ownership, multi-family housing for rental, rehabilitation of existing units and down payment/closing costs assistance for first time homebuyers. For PY2021, the following goals are expected:

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless – Direct Financial Assistance	12
Special-Needs	3
Total	15

Table 6 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through:	
The Production of New or Rehabbed Units	3
Repair of Existing Units	130
Acquisition of Existing Units	3
Total	116

Table 7 - One Year Goals for Affordable Housing by Support Type

Discussion

The table describes the one-year goals for the CDBG/HOME Program as required by 91.220(g). It describes the term affordable housing to be defined in 24 CFR 92.252 for rental housing and 24 CFR 92.254 for homeownership. This table does not reflect the 10 to 12 homes that will be supported through Down Payment Assistance (DPA).

AP-60 Public Housing – 91.220(h)

Introduction

Kalamazoo does not have public housing.

Actions planned during the next year to address the needs to public housing.

N/A

Actions to encourage public housing residents to become more involved in management and participate in homeownership.

N/A

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance.

N/A

Discussion

N/A

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Kalamazoo have not received ESG funds in the past three years. However, it continues to invest CDBG funds in activities benefiting activities for low-income persons in the prevention of homeless who are homeless or have special needs. During the public outreach process, the City reconfirmed that homelessness is still a major issue the community faces. For this reason, the city allocates federal funds to the Continuum of Care and will give priority to affordable housing projects that provide housing units to homeless persons.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.

The goals and actions for reducing and ending homelessness, including reach out to organizations that reach out to the homeless and assess their individual needs are as follows:

Housing Resources, Inc. and Goodwill Industries sponsor a weekly Community Housing Information Hour.

Participating organizations include, but are not limited to, the Department of Health and Human Services and Kalamazoo Community Mental Health. The services include coordinated entry screening for households experiencing homelessness or at risk of experiencing homelessness, information and referral, and screening and assessment.

Kalamazoo Community Mental Health and Substance Abuse Services support a Housing Recovery Center, which assists individuals with finding and maintaining affordable housing. One of the services the Recovery Center offers is outreach to people living in emergency shelters and places not meant for human habitation. Ultimately, the outreach is to provide homeless individuals with the services they need and to help them find permanent and supportive housing.

Catholic Charities Dioceses of Kalamazoo utilizes a street outreach program grant from the U.S. Department of Health and Human Services. The grant has enabled Catholic Charities to meet homeless youth at their point of need. The street outreach program allowed Catholic Charities to build upon and expand their current drop-in center services to include having staff available on the street at designated times, seeking out youth who most need their services.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.

To support outreach efforts to homeless persons, City of Kalamazoo staff and citizens are encouraged to participate in the annual point-in-time (PIT) count. Staff and residents have participated in the count in previous years.

Addressing the emergency shelter and transitional housing needs of homeless persons?

Gryphon Place 2-1-1 provides 24-hour information and referral services to residents in need of help through Kalamazoo Continuum of Care organizations. These individuals are then presented through a Community Housing Matching Process (CHaMP) within 5 business days and matched with available housing resources that best meets their needs and prioritizes our community's most vulnerable citizens.

Persons with greatest need are referred to Housing Resources, Inc., the Lead Agency/Housing Assessment and Resource Agency (HARA) for housing assessment and development of the Community Housing Assistance Plan (CHAP). Those with an urgent need are referred to area emergency shelters where the CHAP is developed in consultation with the HARA.

The HARA schedules the Housing Assessment visit within two days of initial contact. The HARA Housing Resource Specialist creates the CHAP utilizing the Homeless Management Information System (HMIS) and prioritizes strength-based case management principles. Resources are provided based on need and may include case coordination, financial assistance, landlord/tenant education/engagement, linkage to community partner resources, and referrals to mainstream service providers.

Emergency shelter services, with the goal of rapid re-housing, are provided to homeless households. These services include a shelter diversion assessment, shelter entry with the goal of rapid exit, financial assistance in the form of rental subsidy, and tenant-landlord engagement. Emergency shelters with rapid re-housing services have the goal of achieving sustainable permanent affordable housing.

The City of Kalamazoo will continue to provide ESG funds upon allocation through the Kalamazoo County Continuum of Care to support emergency shelter and transitional housing needs upon funding. Exact outcomes will not be known until an allocation is made from HUD.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Moving towards prevention, the Continuum of Care is currently utilizing over 1,100 vouchers to help in the fight to alleviate homelessness in the City of Kalamazoo. The Housing Assistance and Resource Agency (HRI) was given an increase in funding this year from MSHDA ESG monies to help more individuals stay in their housing to bring down the amount of people evicted or foreclosed upon in 2021.

The Continuum of Care funded agencies have also worked diligently in developing a standardized process of entry along the “no wrong door” premise. The new system will consolidate paperwork and essentially create a centralized bureaucracy that will eliminate confusion and remove multiple barriers to entry for those seeking housing in the City of Kalamazoo.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Kalamazoo County Multi-Purpose Collaborative Body passed a resolution to work cooperatively with the Kalamazoo Continuum of Care to ensure a discharge policy for persons leaving publicly funded institutions or systems of care.

There are strong "guidelines" about discharge from the State hospitals and from the mental health unit at Borgess Hospital. Kalamazoo Community Mental Health and Substance Abuse Services employ hospital liaisons to work with individuals prior to release to create a "person-centered plan" which includes next steps after discharge. Kalamazoo Community Mental Health and Substance Abuse Services also funds a jail liaison position to connect people in jail with appropriate mainstream, Medicaid funded mental health services.

The Continuum of Care Planning Policy regarding discharge follows:

Foster Care: Local foster care providers are required to adhere to Michigan's laws, policies, and procedures applicable to adult and child foster care placement and discharge. Young adults (ages 18-21) transitioning out of foster care to independent living are assisted in finding suitable and sustainable living arrangements. They may be provided first month's rent, security/utility deposit, and monies to purchase household goods, food, and supplies. Discharge is guided by a needs assessment and the information collected in an Individual Service Plan.

Health Care: Discharge planning assessment, planning, and follow-up procedures are managed by providing a multi-disciplinary team approach to patients with post-hospital needs. Discharge Planning is the vehicle which moves the patient to the proper level of post-hospital care and/or to the proper facility.

The regional Veteran's Administration (VA) serves 14,000 veterans per year, half of whom are from the local area. The hospital follows a set of discharge criteria when releasing patients into the community. VA social workers and case managers assess and work with the patients who are homeless to find them appropriate shelter before their release.

Mental Health: The Kalamazoo County Mental Health and Substance Abuse Services agency follows the dictates of Section 330.1209b of the Mental Health Code which states that, "the community mental health services program will produce in writing a plan for community placement and aftercare services that is sufficient to meet the needs of the individual."

Veterans: The regional Veteran's Administration (VA) follows a set of discharge criteria when releasing patients into the community. VA social workers and case managers assess and work with the patients who are homeless to find them appropriate shelter before their release. The VA works with emergency shelters, other homeless housing, and

supportive service providers in the Continuum of Care to assure suitable placement is achieved after discharge.

The rental assistance through Housing Resources, Inc. and Catholic Family Services may support individuals leaving an institutional setting. In addition, the ESG funds allocated through the Continuum of Care will assist with rapid re-housing and homeless prevention.

Discussion

In addition, Kalamazoo county conducts a 24-hour count of those who are experiencing homelessness in our community annually. The Point-in-Time count is intended to provide a snapshot of Kalamazoo County’s homeless population. It is one way to collectively understand the scope and breadth of homelessness in our community. The count is an important effort that ensures the voices of people experiencing homelessness are heard and efforts are made to provide appropriate services. It also helps communities develop more effective plans and measure progress toward ending homelessness.

One-year goals for the number of households to be provided housing using HOPWA: N/A	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	
Tenant-based rental assistance	
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated	
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	
	Total

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

Barriers to affordable housing are varied and complex. Possible barriers to the development or retention of affordable housing are public policies, particularly those of the City. Such policies include land use controls, zoning ordinances, building codes, and policies that affect the return on residential investment. In addition to public policies, larger social issues and outside forces impact the ability to access affordable housing. Social issues like poverty and lack of employment, and outside forces like reductions in Federal and State funding to develop new housing, present a barrier to affordable housing.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

The following information reviews some of the barriers in Kalamazoo:

Land Use Controls

Most of the available land in the City has been developed. There are only a small number of large vacant tracts of land that remain, thereby limiting the future development of residential units. There are a number of smaller parcels that are vacant and suitable for infill construction of residential units. A number of vacant or underutilized commercial buildings are also prime locations for redevelopment, with residential use being at least a component of the use.

A barrier to the development and redevelopment of these infill sites is environmental contamination. In many of the lower income neighborhoods, many of the properties that are available for redevelopment are environmentally contaminated, primarily due to overuse of the site or an adjacent site. Clean-up of these sites can be very costly, thereby limiting the ability to attract new business and housing to these sites. It is much easier and cheaper to develop “green fields” in the unpolluted, outlying communities than it is to develop the “brownfields” in the City.

Zoning Ordinance and Subdivisions

Recognizing that Zoning can serve as a barrier to housing options and affordability, the City of Kalamazoo is undertaking a Zoning Code rewrite and an update to the Zoning Map. These changes are designed to increase the quantity and location of housing types throughout the City.

The City’s existing Zoning Ordinance permits multi-family housing in five of the eleven residential zoning districts. In addition, duplexes are permitted in two other districts in which multi-family residential is not permitted. The City of Kalamazoo Zoning Ordinance allows for multi-family development in several commercial districts to allow for mixed-use and to encourage walkability.

Housing and Building Codes

The City of Kalamazoo enforces the Michigan Building Code, which is standard among municipalities in the State.

Concerns have been raised that the rental certification program is a barrier to affordable housing because it adds an additional cost to the management of rental properties. However, in a city where over half of the residential units are rental, a program of this type is necessary to not only maintain the health, safety and welfare of those who rent in Kalamazoo, but to maintain or improve property values in City neighborhoods.

Strategy to Remove or Ameliorate the Barriers to Affordable Housing

The City will utilize a variety of strategies and support from community partners to help address barriers to affordable housing. Generally, the City utilizes 50 percent or more of the total HUD grant award towards housing activities. These funds will help to increase the supply of affordable housing, as well as helping those in affordable units to remain housed. In addition, the City has encouraged, through the competitive application process, that housing providers form partnerships in the hopes of avoiding duplication of services that would allow assistance to larger numbers of low-income households. Most of these partners also provide needed social services that help households with long-term housing sustainability.

The City of Kalamazoo's code enforcement and anti-blight effort is funded with CDBG. One of the enforcement teams' main purposes is the identification and resolution of blighted housing units, which can be made available for low-income households, thereby increasing the number of affordable housing units in the City.

The City of Kalamazoo has also provided CDBG funding to the Local Initiatives Support Corporation for capacity building and technical assistance of housing, Community Housing Development Organizations and/or neighborhood-based nonprofit organizations operating within Kalamazoo. The capacity and productivity of these organizations are important elements in addressing current barriers to the provision of affordable housing.

The Kalamazoo Brownfield Redevelopment Initiative has been a tremendous resource in addressing the issue of contaminated properties that may have the ability to be redeveloped. Using captured tax revenue, the Brownfield Initiative has purchased many contaminated properties throughout the City. They then prepare these sites for redevelopment by removing the contamination. The properties are put back on the market and resold without the environmental contamination.

Some additional actions planned over the five-year period of the Consolidated Plan are:

- Focus CDBG funding on substandard housing and/or deferred maintenance of affordable housing units, particularly in the Eastside, Edison and Northside Neighborhoods.
- Pilot a housing repair program for low-income homeowners that receive code violations.
- Lead Hazard Removal. The City of Kalamazoo has been awarded a Lead Based Hazard Reduction grant. The purpose of this grant is to identify and control lead-based hazards. The focus is on homes with children under six year of age.

Discussion

Most of these partners also provide needed social services that help households with long-term housing sustainability. The nonprofit partners receiving funding to assist with affordable housing in PY2021 are:

- Community Homeworks
- Senior Services, Inc.
- Kalamazoo Neighborhood Housing Services

The Kalamazoo Brownfield Redevelopment Initiative has been a tremendous resource in addressing the issue of contaminated properties that may have the ability to be redeveloped. Using captured tax revenue, the Brownfield Initiative has purchased many contaminated properties throughout the City. They then prepare these sites for redevelopment by removing the contamination. The properties are put back on the market and resold without the environmental contamination.

The City of Kalamazoo will continue to support development for PY2021 as follows:

- Work with local nonprofit housing providers on the development of new and/or rehabilitated housing. Encourage variety in housing types like duplexes, townhomes, 4-unit apartments to provide a wider range of rents and mortgage costs.
- Improve financial options for Kalamazoo residents to increase homeownership and homeowner maintenance by working with local lending institutions and nonprofits to develop loan types and/or underwriting requirements that would allow for nontraditional home loans.
- Work with local nonprofit housing providers to provide homeowner subsidies to help low-income families with down payment assistance.
- Improve access to quality rental housing in Kalamazoo through continued support of tenant based rental assistance programs.

In addition, consider the development of a program where vacant and/or tax foreclosed properties are sold to landlords who maintain exceptional rental properties and will rehabilitate the home for rental use. Work with local nonprofit housing providers on free and/or reduced-cost financial literacy for households from the Eastside, Edison or Northside Neighborhoods. Focus CDBG funding on substandard housing and/or deferred maintenance of affordable housing units, particularly in the Eastside, Edison and Northside Neighborhoods

AP-85 Other Actions – 91.220(k)

Introduction

The City of Kalamazoo recognizes that the needs of Kalamazoo residents extend beyond housing and infrastructure. These needs include reducing lead-based paint hazards, reducing poverty, developing institutional structures, and enhancing coordination between public and private social service agencies. The following is a list of actions that the City of Kalamazoo intends to implement over the next fiscal year to achieve success in addressing the housing and community development needs of low to moderate income residents.

Actions planned to address obstacles to meeting underserved needs.

The City recognizes the significance of taking actions to address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of poverty-level families and enhance the coordination between public and private housing and social service agencies. The paragraphs below address the actions being undertaken by the City.

Actions planned to foster and maintain affordable housing.

In PY2021, the City will continue to place an emphasis on affordable housing as part of the competitive grant application process. A total of five nonprofit organizations will receive CDBG and HOME funding to expand new and maintain existing affordable housing. Approximately **\$770,500** (CDBG/HOME) of the total funds provided to the City will be used towards the improvement of affordable housing in the City.

Actions planned to reduce lead-based paint hazards.

Lead-based paint hazards in the City of Kalamazoo remain a significant concern considering the City's desire to rehabilitate older housing stock to maintain affordable housing. According to the U.S. Census, 89 percent of the owner-occupied and 74 percent of the renter-occupied housing in the City was built prior to 1980, and of which, 26 percent of owner-occupied and 12 percent of renter-occupied have children present.

The City of Kalamazoo has been awarded a Lead Based Hazard Reduction grant. The purpose of this grant is to identify and control lead-based hazards. The focus is on homes with children under six year of age. The specifics of the grant are as follows:

- Grant period is 2019 – 2022.
- Grant award is \$1,999,362. We were awarded full amount of request.
- Number of houses - 72 (60% homeowner/40% rental)
- Grant was written in collaboration with Kalamazoo Neighborhood Housing Services
- Grant uses approximately \$200,000 of future CDBG funding as a match.

The City also continues to include lead hazard reduction strategies into repairs on rental properties inspected under the City Housing Code. The City inspects all rental properties at least once every three years. When potential or

existing problems are located, inspectors require appropriate remedial action. In addition to the lead-based paint disclosure rule of 1996, the City of Kalamazoo requires its subrecipients to comply with the September 15, 2000 regulation, "Requirements for Notification, Evaluation and Reduction of Lead Based Paint Hazards in Federally-Owned Residential Property and Housing Receiving Federal Assistance."

A minimum of two single-family homes will be completely rehabbed with PY2021 funds. The removal of lead-based paint, if found, will be a requirement of these rehabilitations. In addition, the City plans to utilize **\$50,000** to demo blighted residential structures in the City. It is likely that these homes may contain lead-based paint because they tend to be older structures where lead is more prevalent. The removal of approximately three structures will reduce the chances of a household living with lead-based paint contamination.

Actions planned to reduce the number of poverty-level families.

For PY2021, the City of Kalamazoo will continue to work towards helping those in poverty access affordable housing. In addition, the City has developed a Section 3 preference policy to promote the procurement of Section 3 businesses. The intent is to improve the economic circumstances of local low-income business owners and residents.

Approximately one-third of the City lives below the federal poverty level. That number increases beyond 50% in several of the core neighborhoods that also have the highest concentration of people of color. The City of Kalamazoo has initiated Shared Prosperity Kalamazoo (SPK) to address poverty. SPK is a bold and ambitious plan to transform our community into a place where every child and every adult thrives and prospers. In 2014, the City Commission voted to make the reduction of poverty, especially among children, one of its top priorities. This City Commission priority was substantiated by the community through the Imagine Kalamazoo 2025 engagement process and the resulting Strategic Vision and Master Plan. More than 3,500 community voices gave input on the opportunities and challenges they felt the City faced. As a result of those voices, the following goals were laid out in the Strategic Vision – Shared Prosperity, Connected City, Inviting Public Spaces, Environmental Responsibility, Safe Community, Youth Development, Complete Neighborhoods, Strength through Diversity, Economic Vitality and Good Governance. Shared Prosperity aligns most closely with the Strategic Goals of Shared Prosperity, Complete Neighborhoods, Youth Development, Strength through Diversity and Economic Vitality.

SPK is guided by a coalition made of an Organizing Committee and goal teams. The Organizing Committee is responsible for convening stakeholders for conversations and accountability around recommendations to meet the goals set forth in the plan. There are three teams each one focusing on a specific SPK goal. The members of the teams include both service providers and residents. These teams are intended to meet 4-6 times a year to share information, actions/programs to be presented to the Organizing Committee. SPK budget, plans and initiatives will have final approval by the City Commission before implementation.

SPK has three goals that work is being planned and implemented on simultaneously. They are: 1) Promote the health growth, development and learning of children; 2) Increase access to good jobs; and 3) Promote strong families. SPK also has four targeted populations. They are: 1) Families of color; 2) Families at or below poverty level and those not earning a living wage; 3) Families in neighborhoods of concentrated poverty; and 4) Individuals with criminal records.

The combination of aspirational goals and community engagement has led SPK to focus on three particular neighborhoods that encompass five census tracts within the City— Eastside, Edison, and Northside for targeted action projects.

The goals for this Affordable Housing Plan and SPK are closely aligned. Both plans address the following:

- Low to mod income residents
- Low to mod income and racially concentrated areas of the City/Census tracts
- Housing - Found in the Strong Families goal in SPK
- Youth development

The City of Kalamazoo is integrating HUD funding with private funding to address these shared goals.

In addition, the City has an approved Section 3 Preference Policy to support local low-income businesses and residents, improving their financial stability.

The City will also provide loans to for-profit organizations willing to partner with the City to address Affordable Housing.

Actions planned to develop institutional structure.

The City of Kalamazoo has strengthened relationships in the past few years with local funders and nonprofit organizations. A more coordinated effort to project implementation is a priority discussed among the major stakeholders in the community. The Director of Community Planning and Economic Development will attend these meetings during the 2021 program year. The goal is to allow foundations like the Kalamazoo Community Foundation, the Gilmore Foundation and the Arcus Foundation to work together towards improving grant coordination and the local distribution of grant funds.

For PY2021 United Way of the Battle Creek and Kalamazoo Region has replaced the Local Initiatives Support Corporation (LISC). The Action plan will be updated to reflect this change along with efforts to coordinate housing and community development efforts through the Sustainable Communities Initiative.

The City will host bi-monthly meetings with the core CDBG-eligible neighborhoods during PY2021. The executive directors of each neighborhood organization attend the meetings along with representatives from City departments like Public Safety, Public Services, Parks and Recreation, and Community Planning and Economic Development. The meetings will focus on neighborhood issues, the coordination of services, updates on City improvements, etc. The intent is to provide an open forum for neighborhood leaders to work cooperatively with the City on addressing neighborhood needs.

The City will continue to work towards more intergovernmental cooperation in PY2021 with joint community development projects, data sharing and best practices.

Actions Planned to Enhance Coordination between Public and Private Housing and Social Service Agencies

The City of Kalamazoo has indicated that the priorities that need to be addressed during the five-year period of this Plan are affordable housing, homeless assistance, neighborhood enhancement, youth development and economic development. The institutional structure for the neighborhood enhancement and youth development priorities is internal to the City and has no gaps to providing services. Community Planning and Economic Development staff at the City plan to engage with the housing programs staff to review possible areas of partnership that will improve affordable housing outcomes.

The development of new affordable housing, particularly with supportive services, is also a goal of the Continuum of Care. Partnerships with the City of Kalamazoo, local nonprofit housing providers and the Michigan State Housing Development Authority will need to develop an affordable housing development strategy. The City will continue to invest in affordable housing through both the CDBG and HOME grant programs. The development of new units will continue to be considered based on successful financial statements and plans.

To have a more proactive approach to homeless prevention, the Continuum of Care developed the Systems of Care team. The Team works to promote the adoption of evidence-based and promising program practices in support of a Housing First philosophy of care. They prioritize Continuous Quality Improvement in service delivery and educate and inform members on national and community best practices.

The Continuum of Care Director has also empowered the Allocations and Accountability Team to be a much more vocal and essential team to the health and sanctity of the operation of the Continuum. This will come with voting members being able to directly inquire to the leadership of the funded agencies about operations and performance and then holding the agencies accountable for their actions. This is also the impartial team that decides how Continuum of Care funding received from HUD will be allocated to the funded agencies or any others applying for funding.

Discussion

As the City continues to develop public policy to address these needs, it will keep close communication with internal and external stakeholders, participate in conferences and staff development, and provide aid to assure coordination among private and governmental health, mental health and service agencies.

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use and included in projects to be carried out

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use and included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$120,680
2. The amount of proceeds from Section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	\$120,680

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	76%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City does not plan any other forms of investments except for those identified in Section 92.205 of the HOME Investment Partnership Program Final Rule.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Per the requirements of 24 CFR 92.254, the City will require subrecipients and developers to recapture all, or a portion of, the HOME investment if the homeowner decides to sell the house within the affordability period at whatever price the market will bear. The homebuyer may sell the property to any willing buyer. However, the sale of the property during the affordability period triggers repayment of the HOME funds utilized when it was originally purchased.

- **Reduction during the Affordability Period (Forgiveness):**

The subrecipient or developer will forgive the direct HOME subsidy during the time of the affordability period. The total amount of the direct HOME subsidy will be equally divided among the years of the affordability period. For example, a \$40,000 direct HOME subsidy would be equally forgiven over the 10-year affordability period, reducing the amount by \$4,000 each year.

Forgiveness will only be given to the homebuyer for each year they occupy the home as their primary residence.

- **Amount of Repayment and Net Proceeds:**

Net proceeds are defined as the sale price minus superior non-HOME loan repayments and any closing costs. If there are no net proceeds or insufficient proceeds to recapture the full amount of HOME investment due, the amount subject to repayment must be limited to what is available from net proceeds.

- **Homebuyer Agreement**

Recapture of the HOME investment and forgiveness over time is required to be detailed in the Homebuyer Agreement signed by the homebuyer and recorded on a deed restriction with the County Clerk/Register of Deeds.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The period of affordability is detailed in either the subrecipient or developer agreement with the City of Kalamazoo. The agreement also requires the subrecipient or developer to ensure compliance with the affordability period by placing a covenant or deed restriction that runs with the property and is recorded with the County Clerk/Register Office. A copy of the recorded document is provided to the homeowner and the City of Kalamazoo.

Per the requirements of 24 CFR 92.254, the subrecipient or developer will recapture all or a portion of the HOME investment if the homeowner decides to sell the house within the affordability period at whatever price the market will bear. The homebuyer may sell the property to any willing buyer. However, the sale of the property

during the affordability period triggers repayment of the direct HOME subsidy provided to the homeowner when it was originally purchased.

4. **Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City of Kalamazoo does not utilize HOME funds to secure existing debt for multi-family units.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. **Include written standards for providing ESG assistance provided the City is funding at a later time during the year.**

HUD did not allocate funding for this program for PY2021. However, \$20,000 (CDBG) is to be awarded to CoC for administrative support for homeless assistance.

Source of Funding. All CoC programs are funded by the McKinney-Vento Homeless Assistance Act of 1987 and administered by HUD. Some ESG funds are passed through to the Michigan State Housing Development Authority (MSHDA). McKinney-Vento programs provide outreach, shelter, transitional housing, supportive services, rent subsidies, and permanent housing for people experiencing homelessness and/or at risk of homelessness.

- Additionally, in 2009, Congress passed the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act to consolidate HUD homelessness programs (Supportive Housing Program, Shelter Plus Care, and Moderate Rehabilitation/Single Room Occupancy). The Hearth Act amended and reauthorized the McKinney-Vento Homelessness Assistance Act and is intended to further assist people in regaining stable, permanent housing and supports a coordinated intake process, effective data collection, performance measurement and program evaluation systems.
- The dollar amount of available funding is determined competitively for the Continuum of Care Program Competition and by formula to each jurisdiction (State of Michigan, Kalamazoo City and County) for the Emergency Solutions Grants program. The CoC and the City of Kalamazoo combine their Emergency Solutions Grants, funded by MSHDA and HUD, respectively, into a single application process.
- Funding is subject to federal appropriations, state and local allocations and terms of the relevant Notice of Funding Availability (NOFA). *Funding is not guaranteed by the CoC, City of Kalamazoo, HUD or MSHDA until grant agreements are finalized and executed.*

Eligible Uses of Funding. CoC and/or ESG funding as available will be awarded for projects that provide:

- Homeless outreach, assessment, and prevention; Emergency shelter (ES); Transitional housing (TH); Permanent housing with supportive services (PSH); Permanent Housing-Rapid-Rehousing (PH-RR); Permanent housing only (PH); Supportive services only (SSO), and Planning, HMIS, and Grant Administration.

Ineligible Uses of Funding. Funds cannot be allocated to any organization that:

1. Does not comply with the nondiscrimination provisions of local, State and Federal civil rights laws (see CoC Fair Housing Policy); or
2. Requires participation in religious activities as a condition for receiving services; or
3. Does not comply with the Equal Access to Housing in HUD Programs – Regardless of Sexual Orientation or Gender Identity Final Rule (2012 Equal Access Rule).

CoC Collaborative Applicant - Information to be updated due to current transfer of CoC from LISC to United Way of the Battle Creek and Kalamazoo Region.

- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.**

The Continuum of Care formalized a “No Wrong Door” countywide Coordinated Community Assessment System in 2009. *Gryphon Place 2-1-1 provides 24-hour information and referral services to residents in need of help to Kalamazoo continuum of care organizations.* These individuals are then presented through a Community Housing Matching Process (CHaMP) within 5 business days and matched with available housing resources that best meets their needs and prioritizes our community's most vulnerable citizens.

Persons with greatest need are referred to Housing Resources, Inc., the Lead Agency/Housing Assessment and Resource Agency (HARA) for housing assessment and development of the Community Housing Assistance Plan (CHAP). Those with an urgent need are referred to area emergency shelters where the CHAP is developed in consultation with the HARA.

The HARA schedules the Housing Assessment visit within two days of initial contact. The HARA Housing Resource Specialist creates the CHAP utilizing the Homeless Management Information System (HMIS) and prioritizes strength-based case management principles. Resources are provided based on need and may include: case coordination, financial assistance, landlord/tenant education/engagement, linkage to community partner resources, and referrals to mainstream service providers.

- 3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).**

The City of Kalamazoo currently renews funding for nonprofit agencies carrying out ESG-funded emergency shelter activities, provided that the contractual obligations have been met and project outcomes have been successful. The City may choose to reduce or eliminate funding to an agency that does not meet contractual obligations, or that administers a project that fails to meet outcome goals. If an existing program does not fit with the City's objectives, the agency may be asked to change its program design. The City may also transition to a competitive RFP process. The City does not plan to initiate other large ongoing ESG-funded emergency shelter programs. The City of Kalamazoo currently subcontracts all ESG funding to Housing Resources, Inc., which administers the ESG Program.

- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.**

In order to meet the requirements under § 576.405(b), the City of Kalamazoo has partnered with the Local Initiatives Support Corporation (the local CoC Board). The local CoC Board and its multiple subcommittees each include participation by multiple people with lived experience of homelessness. One CoC Board subcommittee

(the Community Advisory Forum) specifically provides a solutions-driven forum for those with lived experience of homelessness and front-line service workers to listen and support each other. It also brings consumers, providers and interested community members together to share information, and identify emerging issues and trends. For PY2021 the City of Kalamazoo did not receive funding for ESG. However, the City provided funds to the Local Initiatives Support Corporation in the amount of \$20,000 through its CDBG allocation.

5. Describe performance standards for evaluating ESG.

ESG-funded projects in the City of Kalamazoo.

Through on-site and desk monitoring, the reviewer can determine whether the program participant's performance meets program requirements and improve program participant performance by providing guidance and making recommendations. The specific purposes of monitoring are to:

- Validate the accuracy of information presented by the program participants.
- Follow-up on problems identified during the monitoring visit.
- Determine compliance for those activities where there is sufficient information to make eligibility and/or national objective determinations.
- Evaluate the reasonableness of judgments made for those activities that necessarily involve high levels of program participant judgment.
- Ascertain the subrecipient's ability to ensure that activities carried out meet compliance requirements.
- Verify the accuracy of the program participant's records; and,
- Identify apparent causes of any problem(s) and offer recommendations for corrective actions.

Discussion

For program year 2021 the Department of Housing and Urban Development did not fund the Emergency Solutions Grant (ESG).